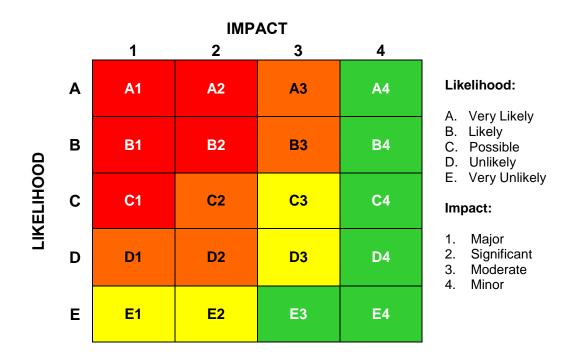
Risk Matrix and Definitions



High Priority	Red - Significant management action, control, evaluation or improvements required with continued proactive monitoring.		
Medium Priority	Red / Amber - Seek cost effective management action, control, evaluation or improvements with continued proactive monitoring.		
Medium Priority	Amber / Green - Seek cost effective control improvements if possible and/or monitor and review regularly.		
Low Priority	Green - Seek control improvements if possible and/or monitor and review.		



The '**LIKELIHOOD**' table below provides a framework by which you can use to score the likelihood of your risk occurring giving a score of A being very likely to E being very unlikely.

Description	Probability	Criteria
A. Very Likely	75% + chance of occurrence	Expected to occur in most circumstances Circumstances and near misses frequently encountered (e.g. daily / weekly /monthly / quarterly)
B. Likely	50% - 74% chance of occurrence	 Will probably occur in most circumstances Circumstances frequently encountered Near misses regularly encountered (e.g. once or twice a year)
C. Possible	30% – 49% chance of occurrence	 Not likely to occur but a distinct possibility Circumstances regularly encountered Near misses occasionally experienced (e.g. every 1 - 3 years)
D. Unlikely	10% - 29% chance of occurrence	 Not expected to happen but there is the potential Circumstances occasionally encountered Any near misses are infrequent (e.g. 3 years +)
E. Very Unlikely	Less than 10% chance of occurrence	 May only happen in exceptional circumstances Has rarely / never happened before.

The 'IMPACT' table:

Description	1 - Major	2 - Significant	3 - Moderate	4 - Minor
Implications for Service and / or Achievement of Key Targets / Objectives	Major loss of service, including several important areas of	Complete loss of an important service for a short period	Moderate effect to an important service for a short period	Brief disruption of service
	service and / or protracted period	Significant effect to services in one or more areas for a period of weeks	Adverse effect to services in one or more areas for a period of weeks	Minor effect to non- crucial service
	Service Disruption 5+ Days	Service Disruption 3-5 Days	Service Disruption 2-3 Days	Service Disruption 1 Day
	Major impact on achievement of several key targets / objectives	Significant impact on achievement of a key target / objective or some impact on several	Moderate impact on achievement of one or more targets / objectives	Minor impact on achievement of targets and objectives
Reputation	Adverse and persistent national media coverage	Adverse publicity in professional / municipal	Adverse local publicity / local public opinion Statutory prosecution of a	Contained within Directorate Complaint from individual / small group, of arguable merit
	Adverse central government response, involving (threat of) removal of delegated	press, affecting perception / standing in professional / local government community		
	powers Officer(s) and / or Members forced to resign	Adverse local publicity of a significant and persistent nature	non-serious nature	
Health & Safety	Fatality (ies)	Incidents reportable to the HSE (i.e. specified injuries to workers, over seven days lost from work accidents, specified nonfatal accidents to nonworkers, specified occupational diseases / dangerous occurrences / gas incidents). Cases of other injury's (not reportable to HSE).	Minor injuries No time lost from work	No injuries but incident has occurred
Failure to provide statutory duties / meet Legal Obligations	Multiple Litigation	Litigation	Ombudsman	Individual claims
Financial	Corporate Budget re- alignment	Budget adjustment across Directorates	Contained within Directorate	Contained within Section / Team
Implications for Partnership (e.g. objectives / deadlines)	Complete failure / breakdown of partnership	Significant impact on partnership or most of expected benefits fail	Adverse effect on partnering arrangements	Minimal impact on partnership
Implications for the Community or the Environment	Extensive, long-term impact Major public health / environmental incident or loss of significant community facility	Long-term environmental or social impact such as a chronic and / or significant discharge of pollutant	Short-term, local environmental or social impact such as a major fire	No lasting detrimental effect on the environment or the community e.g. noise, fumes, dust etc.
Stakeholders	Stakeholders would be unable to pursue their rights and entitlement and may face life threatening consequences	Stakeholders would experience considerable difficulty in pursuing rights and entitlements	Some minor effects on ability of stakeholders to pursue rights and entitlements, e.g. other sources or avenues would be available to stakeholders	The interests of stakeholders would not be affected