

## Education and Lifelong Learning Directorate - Senior Management Assurance Statement 2020 / 21 Summary

Assurance Area	Rating	1	2	3	4	5
		Not in Place	Limited Application	Mixed Application	Strong Application	Embedded
<b>Risk Management</b>						
Risk Identification	4				█	
Risk Assessment	3			█		
Risk Review	4				█	
Directorate Risk Response	4				█	
Corporate Risk Response	4				█	
<b>Partnership and Collaborative Governance</b>						
Partnership Governance Risk Management	3			█		
Partnership Assurance	3			█		
<b>Compliance</b>						
Compliance	3			█		
Compliance Improvement	3			█		
<b>Project and Programme Initiation</b>						
Project and Programme Initiation	4				█	
Project and Programme Governance	3			█		
Project and Programme Monitoring and Management	4				█	
<b>Budget</b>						
Budget Delivery	3			█		
Savings/ Income Target Delivery	3			█		
<b>Planning Decision</b>						
Business Planning	4				█	
Future Generations Consideration	3			█		
Business Cases	4				█	
<b>Control</b>						
Internal Controls	4				█	
Accountability	3			█		
Safeguarding Assets	3			█		
<b>Fraud</b>						
Fraud Prevention and Detection	3			█		
Fraud Policy Compliance	3			█		
<b>Performance</b>						
Performance Measurement	3			█		
Performance Reviews	3			█		