

## Social Services - Controllable Budgetary Analysis 2020/21

Appendix 6

| Sub Division of Service                             | Expenditure       |                   |                   |                    |                   | Income             |                    |                    | Net               | PROPOSED SAVINGS BY PORTFOLIO |                                  |
|---|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|--------------------|-------------------|-------------------------------|----------------------------------|
|   | Employees         | External Spend    | Other Expenditure | Internal Income    | Gross Expenditure | Grant Income       | Other Income       | Total Income       | Net Expenditure   | Children & Families           | Social Care, Health & Well-being |
|   | £                 | £                 | £                 | £                  | £                 | £                  | £                  | £                  | £                 | 2021/22                       |                                  |
|   |                   |                   |                   |                    |                   |                    |                    |                    | £                 |                               |                                  |
| <b>Children's Services</b>                          |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| <b>Localities</b>                                   |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| A South   | 1,647,710         | 153,260           | 62,310            | 0                  | 1,863,280         | 0                  | (3,250)            | (3,250)            | 1,860,030         | 0                             | 0                                |
| B North   | 2,328,640         | 108,120           | 62,590            | 0                  | 2,499,350         | 0                  | (1,750)            | (1,750)            | 2,497,600         | 0                             | 0                                |
| C East  | 1,738,120         | 30,470            | 48,150            | 0                  | 1,816,740         | 0                  | 0                  | 0                  | 1,816,740         | 0                             | 0                                |
| D Commissioned and Direct Services                  | 212,770           | 3,477,040         | 97,600            | 0                  | 3,787,410         | 0                  | (1,500)            | (1,500)            | 3,785,910         | 0                             | 0                                |
| E Children's Homes                                  | 1,873,570         | 83,370            | 25,100            | 0                  | 1,982,040         | 0                  | 0                  | 0                  | 1,982,040         | 0                             | 0                                |
| F Children with Disabilities                        | 1,020,720         | 1,281,360         | 741,200           | 0                  | 3,043,280         | 0                  | (2,600)            | (2,600)            | 3,040,680         | 0                             | 0                                |
| G Social Worker Pool                                | 246,860           | 0                 | 0                 | 0                  | 246,860           | 0                  | 0                  | 0                  | 246,860           | 0                             | 0                                |
| <b>Targeted Children in Need Services</b>           | <b>9,068,390</b>  | <b>5,133,620</b>  | <b>1,036,950</b>  | <b>0</b>           | <b>15,238,960</b> | <b>0</b>           | <b>(9,100)</b>     | <b>(9,100)</b>     | <b>15,229,860</b> | <b>0</b>                      | <b>0</b>                         |
| <b>Substitute Family Care</b>                       |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| H Connected Persons                                 | 253,030           | 0                 | 3,500             | 0                  | 256,530           | 0                  | 0                  | 0                  | 256,530           | 0                             | 0                                |
| I Fostering   | 844,230           | 3,546,230         | 12,930            | 0                  | 4,403,390         | 0                  | 0                  | 0                  | 4,403,390         | 0                             | 0                                |
| J Placements  | 149,930           | 29,903,220        | 880               | 0                  | 30,054,030        | 0                  | (77,090)           | (77,090)           | 29,976,940        | 779,000                       | 0                                |
| K Adoption  | 111,180           | 1,769,900         | 1,280             | 0                  | 1,882,360         | 0                  | (64,120)           | (64,120)           | 1,818,240         | 0                             | 0                                |
| <b>Specialist Looked After Children Services</b>    | <b>1,358,370</b>  | <b>35,219,350</b> | <b>18,590</b>     | <b>0</b>           | <b>36,596,310</b> | <b>0</b>           | <b>(141,210)</b>   | <b>(141,210)</b>   | <b>36,455,100</b> | <b>779,000</b>                | <b>0</b>                         |
| <b>Restorative Leaving &amp; Edge of Care Servi</b> |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| L Personal Advisor Service                          | 689,780           | 3,500             | 18,870            | 0                  | 712,150           | 0                  | 0                  | 0                  | 712,150           | 0                             | 0                                |
| M IFS   | 566,800           | 0                 | 0                 | 0                  | 566,800           | 0                  | (284,000)          | (284,000)          | 282,800           | 0                             | 0                                |
| N Grants  | 579,180           | 273,030           | 11,070            | (266,500)          | 596,780           | (75,270)           | (521,510)          | (596,780)          | 0                 | 0                             | 0                                |
| O Early Intervention                                | 1,499,740         | 226,740           | 60,800            | (20,910)           | 1,766,370         | 0                  | 0                  | 0                  | 1,766,370         | 0                             | 0                                |
| P Unaccompanied Asylum Seeker Children              | 95,010            | 546,230           | 264,950           | 0                  | 906,190           | (1,121,750)        | (34,600)           | (1,156,350)        | (250,160)         | 0                             | 0                                |
| S Leaving Care                                      | 134,280           | 2,213,910         | 327,630           | 0                  | 2,675,820         | 0                  | (27,010)           | (27,010)           | 2,648,810         | 0                             | 0                                |
| <b>Early Intervention &amp; Prevention</b>          | <b>3,564,790</b>  | <b>3,263,410</b>  | <b>683,320</b>    | <b>(287,410)</b>   | <b>7,224,110</b>  | <b>(1,197,020)</b> | <b>(867,120)</b>   | <b>(2,064,140)</b> | <b>5,159,970</b>  | <b>0</b>                      | <b>0</b>                         |
| <b>T Improvement &amp; Strategy</b>                 |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
|   | 1,341,230         | 29,710            | 19,430            | 0                  | 1,390,370         | (10,000)           | (90,000)           | (100,000)          | 1,290,370         | 0                             | 0                                |
| <b>Strategy Performance &amp; Resources</b>         |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| U Performance Management                            | 42,310            | 211,960           | 531,450           | (268,470)          | 517,250           | 0                  | 0                  | 0                  | 517,250           | 0                             | 0                                |
| V Management & Admin                                | 2,753,540         | 867,610           | 40,800            | (118,650)          | 3,543,300         | (2,000,000)        | (62,880)           | (2,062,880)        | 1,480,420         | 114,000                       | 0                                |
| W Support Other Services                            | 0                 | 370               | 23,600            | 0                  | 23,970            | 0                  | 0                  | 0                  | 23,970            | 0                             | 0                                |
| X Training & Development                            | 203,800           | 0                 | 0                 | (412,440)          | (208,640)         | 0                  | (140,000)          | (140,000)          | (348,640)         | 0                             | 0                                |
| Y Social Care Workforce Dev Prog                    | 1,399,870         | 29,990            | 41,330            | 0                  | 1,471,190         | (1,029,830)        | (117,070)          | (1,146,900)        | 324,290           | 0                             | 0                                |
| <b>Strategy Performance &amp; Resources</b>         | <b>4,399,520</b>  | <b>1,109,930</b>  | <b>637,180</b>    | <b>(799,560)</b>   | <b>5,347,070</b>  | <b>(3,029,830)</b> | <b>(319,950)</b>   | <b>(3,349,780)</b> | <b>1,997,290</b>  | <b>114,000</b>                | <b>0</b>                         |
| Z <b>National Adoption Service</b>                  | <b>304,720</b>    | <b>60,140</b>     | <b>10,220</b>     | <b>0</b>           | <b>375,080</b>    | <b>(378,080)</b>   | <b>(1,000)</b>     | <b>(379,080)</b>   | <b>(4,000)</b>    | <b>0</b>                      | <b>0</b>                         |
| AA <b>Youth Offending Service</b>                   | <b>1,438,300</b>  | <b>420,450</b>    | <b>44,060</b>     | <b>(113,730)</b>   | <b>1,789,080</b>  | <b>(1,072,090)</b> | <b>(13,270)</b>    | <b>(1,085,360)</b> | <b>703,720</b>    | <b>0</b>                      | <b>0</b>                         |
| <b>Wellbeing Protection &amp; Support</b>           |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| AB Intake & Assessment                              | 2,429,100         | 77,610            | 40,090            | 0                  | 2,546,800         | 0                  | 0                  | 0                  | 2,546,800         | 0                             | 0                                |
| AC MASH   | 613,840           | 7,090             | 47,310            | 0                  | 668,240           | 0                  | (4,300)            | (4,300)            | 663,940           | 0                             | 0                                |
| AD Support 4 Families                               | 821,890           | 800               | 10,270            | (653,560)          | 179,400           | 0                  | 0                  | 0                  | 179,400           | 0                             | 0                                |
| AE Children at Risk                                 | 726,880           | 505,510           | 4,000             | 0                  | 1,236,390         | 0                  | (1,236,400)        | (1,236,400)        | (10)              | 0                             | 0                                |
| <b>Wellbeing Protection &amp; Support</b>           | <b>4,591,710</b>  | <b>591,010</b>    | <b>101,670</b>    | <b>(653,560)</b>   | <b>4,630,830</b>  | <b>0</b>           | <b>(1,240,700)</b> | <b>(1,240,700)</b> | <b>3,390,130</b>  | <b>0</b>                      | <b>0</b>                         |
| A-AE <b>Children's Services</b>                     | <b>26,067,030</b> | <b>45,827,620</b> | <b>2,551,420</b>  | <b>(1,854,260)</b> | <b>72,591,810</b> | <b>(5,687,020)</b> | <b>(2,682,350)</b> | <b>(8,369,370)</b> | <b>64,222,440</b> | <b>893,000</b>                | <b>0</b>                         |
| <b>Adult Services</b>                               |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| <b>Older People Services</b>                        |                   |                   |                   |                    |                   |                    |                    |                    |                   |                               |                                  |
| AF Older People (Commissioning and Assessment)      | 3,527,110         | 45,791,360        | 2,917,670         | (548,000)          | 51,688,140        | (1,000,000)        | (11,563,890)       | (12,563,890)       | 39,124,250        | 0                             | 244,000                          |
| AG Older People Internal Day Care                   | 963,580           | 44,900            | 20,260            | 0                  | 1,028,740         | 0                  | (52,670)           | (52,670)           | 976,070           | 0                             | 0                                |
| AH Reablement Service                               | 4,103,550         | 58,010            | 239,420           | 0                  | 4,400,980         | 0                  | (490,000)          | (490,000)          | 3,910,980         | 0                             | 0                                |

|                         |  | Expenditure       |                    |                   |                    |                    | Income             |                     |                     | Net                | PROPOSED SAVINGS BY PORTFOLIO |                |
|-------------------------|--|-------------------|--------------------|-------------------|--------------------|--------------------|--------------------|---------------------|---------------------|--------------------|-------------------------------|----------------|
| Sub Division of Service |  | Employees         | External Spend     | Other Expenditure | Internal Income    | Gross Expenditure  | Grant Income       | Other Income        | Total Income        | Net Expenditure    | 2021/22                       |                |
|                         |  | £                 | £                  | £                 | £                  | £                  | £                  | £                   | £                   | £                  | £                             | £              |
| AI                      | ICF Schemes  | 1,457,920         | 118,990            | 29,530            | 0                  | 1,606,440          | 0                  | (1,578,470)         | (1,578,470)         | 27,970             | 0                             | 0              |
| AJ                      | MHSOP (Commissioning and Assessment)                     | 527,340           | 7,400,180          | 406,480           | 0                  | 8,334,000          | 0                  | (1,410,000)         | (1,410,000)         | 6,924,000          | 0                             | 0              |
|                         | <b>Older People Services</b>                             | <b>10,579,500</b> | <b>53,413,440</b>  | <b>3,613,360</b>  | <b>(548,000)</b>   | <b>67,058,300</b>  | <b>(1,000,000)</b> | <b>(15,095,030)</b> | <b>(16,095,030)</b> | <b>50,963,270</b>  | <b>0</b>                      | <b>244,000</b> |
|                         | <b>Learning Disabilities</b>                             |                   |                    |                   |                    |                    |                    |                     |                     |                    |                               |                |
| AK                      | Learning Disabilities - Assessment and Care              | 2,419,130         | 55,240             | 30,450            | 0                  | 2,504,820          | 0                  | (987,710)           | (987,710)           | 1,517,110          | 0                             | 0              |
| AL                      | Learning Disabilities - Commissioned Services            | 0                 | 35,919,090         | 2,601,910         | 0                  | 38,521,000         | 0                  | (4,768,360)         | (4,768,360)         | 33,752,640         | 0                             | 0              |
| AM                      | Learning Disabilities - Internal Supported Accommodation | 2,834,950         | 27,980             | 50,800            | 0                  | 2,913,730          | (197,110)          | (50,000)            | (247,110)           | 2,666,620          | 0                             | 300,000        |
| AN                      | Learning Disabilities - Day Centres                      | 2,524,060         | 59,610             | 76,550            | 0                  | 2,660,220          | 0                  | (470)               | (470)               | 2,659,750          | 0                             | 0              |
|                         | <b>Learning Disability Services</b>                      | <b>7,778,140</b>  | <b>36,061,920</b>  | <b>2,759,710</b>  | <b>0</b>           | <b>46,599,770</b>  | <b>(197,110)</b>   | <b>(5,806,540)</b>  | <b>(6,003,650)</b>  | <b>40,596,120</b>  | <b>0</b>                      | <b>300,000</b> |
| AO                      | <b>Mental Health</b>                                     | <b>2,639,490</b>  | <b>5,295,740</b>   | <b>375,840</b>    | <b>0</b>           | <b>8,311,070</b>   | <b>0</b>           | <b>(617,690)</b>    | <b>(617,690)</b>    | <b>7,693,380</b>   | <b>0</b>                      | <b>0</b>       |
| AP                      | <b>Physical Disabilities</b>                             | <b>18,680</b>     | <b>5,620,650</b>   | <b>3,973,600</b>  | <b>0</b>           | <b>9,612,930</b>   | <b>0</b>           | <b>(436,000)</b>    | <b>(436,000)</b>    | <b>9,176,930</b>   | <b>0</b>                      | <b>0</b>       |
| AQ                      | <b>Alcohol &amp; Drugs</b>                               | <b>498,770</b>    | <b>1,270,080</b>   | <b>30,820</b>     | <b>0</b>           | <b>1,799,670</b>   | <b>0</b>           | <b>(160,420)</b>    | <b>(160,420)</b>    | <b>1,639,250</b>   | <b>0</b>                      | <b>0</b>       |
| AR                      | <b>Emergency Duty Team/Grants/Other Adults Services</b>  | <b>862,130</b>    | <b>1,114,760</b>   | <b>2,090</b>      | <b>0</b>           | <b>1,978,980</b>   | <b>0</b>           | <b>(155,500)</b>    | <b>(155,500)</b>    | <b>1,823,480</b>   | <b>0</b>                      | <b>70,000</b>  |
|                         | <b>Support</b>   |                   |                    |                   |                    |                    |                    |                     |                     |                    |                               |                |
| AS                      | Commissioning Support and Recharges                      | 729,520           | 35,370             | 911,110           | (31,500)           | 1,644,500          | 0                  | 0                   | 0                   | 1,644,500          | 0                             | 0              |
| AT                      | Management Support                                       | 1,029,830         | 140,130            | 12,520            | (224,290)          | 958,190            | 0                  | (131,710)           | (131,710)           | 826,480            | 0                             | 50,000         |
| AU                      | Business Support   | 1,331,210         | 18,240             | 3,580             | 0                  | 1,353,030          | 0                  | 0                   | 0                   | 1,353,030          | 0                             | 65,000         |
|                         | <b>Support</b>   | <b>3,090,560</b>  | <b>193,740</b>     | <b>927,210</b>    | <b>(255,790)</b>   | <b>3,955,720</b>   | <b>0</b>           | <b>(131,710)</b>    | <b>(131,710)</b>    | <b>3,824,010</b>   | <b>0</b>                      | <b>115,000</b> |
| AF-AU                   | <b>Adult Services</b>                                    | <b>25,467,270</b> | <b>102,970,330</b> | <b>11,682,630</b> | <b>(803,790)</b>   | <b>139,316,440</b> | <b>(1,197,110)</b> | <b>(22,402,890)</b> | <b>(23,600,000)</b> | <b>115,716,440</b> | <b>0</b>                      | <b>729,000</b> |
| A-AU                    | <b>Social Services</b>                                   | <b>51,534,300</b> | <b>148,797,950</b> | <b>14,234,050</b> | <b>(2,658,050)</b> | <b>211,908,250</b> | <b>(6,884,130)</b> | <b>(25,085,240)</b> | <b>(31,969,370)</b> | <b>179,938,880</b> | <b>893,000</b>                | <b>729,000</b> |