

Date: 18 July 2019

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Dear Huw,

**Review of the Cardiff Well-Being Plan 2018-2023, Draft Annual Report 2018/19
by the Policy Review & Performance Scrutiny Committee: 10 July 2019**

On behalf of the Policy Review and Performance Scrutiny Committee please accept my thanks for attending the Committee when it considered the Cardiff Well-Being Plan 2018-2023, Draft Annual Report 2018/19. Please also pass on our thanks to Maria Battle, Dr Sian Griffiths, Paul Orders and Gareth Newell for the comprehensive presentation. We offer the following comments and observations for your consideration and response.

- **Stronger together**

The committee was encouraged that the Public Service Board (PSB) considered itself stronger by working collaboratively with partners. It was also stated that the work of the Regional Partnership Board had progressed the life chances of the city. The alignment with the Council's wellbeing objectives and the focus on areas of collaborative advantage were considered important in progressing the PSB's statutory responsibilities. The collaborative nature of the partnership provided the opportunity to consider the challenges faced by the PSB including the potential for difficult conversations between partners. In response to a question it was stressed that a key goal is to tackle some of the big challenges rather than focussing on the 'low hanging fruit'. Attempts at public sector collaboration have failed to meet expectations in the past and the committee was informed that the PSB saw initial signs of positive progress.

- **Support and Funding**

The Committee was aware that there were a significant number of projects and plans all of which required prioritising, monitoring and funding to ensure

that positive outcomes were achieved. It was explained that a secretariat supported the PSB Delivery Board and its members. The secretariat also assisted in the identification of collaborative projects and the co-ordination of the integrated funding arrangements.

- **Sustainable futures**

It was reported that the consideration of the Wellbeing of Future Generations Act in the development of services enabled the partnerships to collectively improve the lives of all residents of Cardiff. The effective integration of services including transport and the Next bike scheme were reported as making an impact by getting more people active and supported the aim to improve air quality across the city. The Get Me Home Plus service which supported social services engagement with patients in hospital to assist in transition between hospital and home care was also identified as making a significant difference.

- **Collaborative Asset Management**

The committee queried whether wider discussions had been undertaken with partners regarding the sharing of buildings and estate. We were informed that an asset management survey was being undertaken with partners and the relevant property specialists were working collaboratively on potential projects. It was noted that the Heath Hospital would receive significant new development work and options for a comprehensive hub, involving a range of partners, were being considered as part of that major future investment.

- **Brexit Preparation**

The committee ask for clarification of the PSB's plans for a possible No-Deal Brexit. It was explained that there were a number of shared issues including supply chains, contracts and staffing issues across South East Wales. Operational preparation and stockpiling was being undertaken and South Wales Police were discussing community cohesion risks. Brexit indicators and intelligence are currently being considered at PSB monthly meetings and Brexit related topics will be given greater emphasis as 31 October approaches. The Committee was assured that contingency plans were being prepared. We requested that we be informed of any significant changes to the

existing plans or of any important issues that arose in the period before a formal Brexit decision.

- **Setting Appropriate Targets**

It was identified that there were no targets set to measure the outcomes of work that was being undertaken. The Committee was informed that there was at least a year of data and experience to use as the basis for target setting. The PSB partners acknowledged that setting targets would be beneficial. The Committee recommends that appropriate targets be developed in the forthcoming year and wishes to be briefed on the structure to be used, the areas to be targeted and how the performance monitoring process will be established and operate. It will expect further information on this area at the next PSB scrutiny meeting.

- **The challenges ahead**

It was reported that the wider range of partnership working in Hubs had been beneficial and that the delayed transfers of care indicator showed improvement. However, the partners acknowledged that they needed to build on preventative work. This would include work in relation to Looked after Children and the environment with the reduction of Nitrogen Dioxide (NO₂) levels in city centre being a key challenge. Other challenges would also need to be considered including homelessness, substance misuse and knife crime.

- **Overall Performance**

The committee welcomed the report which described a positive performance position for the 2018-19 year. The committee also acknowledged the work of Maria Battle at the PSB and wishes her well as she takes up a new role in West Wales

Once again, on behalf of the Committee, please pass my thanks to all who attended PRAP Scrutiny Committee to assist us in our consideration of the Cardiff Well-Being Plan 2018-2023, Draft Annual Report 2018/19.

Yours sincerely,



**COUNCILLOR DAVID WALKER
CHAIR, POLICY REVIEW AND PERFORMANCE SCRUTINY COMMITTEE**

Cc Members of the Policy Review & Performance Scrutiny Committee,
Maria Battle, Vice Chair of the Cardiff Public Services Board,
Dr Sian Griffiths,
Paul Orders, Chief Executive,
Gareth Newell, Head of Partnerships and Performance,
PSB Secretariat
Minister for Housing and Local Government;
Future Generations Commissioner for Wales;
Auditor General for Wales.