

## Corporate Management - Controllable Budgetary Analysis 2020/21

|   |                | Expenditure         |                        |                      |                        | Income            |                   |                   | Net                  | PROPOSED SAVINGS BY PORTFOLIO Leader's |
|---|----------------|---------------------|------------------------|----------------------|------------------------|-------------------|-------------------|-------------------|----------------------|--|
| Sub Division of Service                       | Employees<br>£ | External Spend<br>£ | Other Expenditure<br>£ | Internal Income<br>£ | Gross Expenditure<br>£ | Grant Income<br>£ | Other Income<br>£ | Total Income<br>£ | Net Expenditure<br>£ | 2021/22<br>£                           |
| A <b>Corporate Directors</b>                  | 631,894        | 86,806              | 5,710                  | 0                    | 724,410                | 0                 | (74,000)          | (74,000)          | 650,410              | 0                                      |
| <b>Corporate Management Other Costs</b>       |                |                     |                        |                      |                        |                   |                   |                   |                      |  |
| B Subscriptions to LA Associations            | 0              | 179,980             | 0                      | 0                    | 179,980                | 0                 | 0                 | 0                 | 179,980              | 0                                      |
| C Precepts, Levies & Contributions            | 0              | 0                   | 0                      | 0                    | 0                      | 0                 | 0                 | 0                 | 0                    | 0                                      |
| D Past Service Contributions                  | 0              | 0                   | 2,051,000              | 0                    | 2,051,000              | 0                 | 0                 | 0                 | 2,051,000            | 63,000                                 |
| E General Expenses & Misc Income              | 25,200         | 2,255,810           | 15,900                 | 0                    | 2,296,910              | 0                 | (27,000)          | (27,000)          | 2,269,910            | 0                                      |
| F Central Business District                   | 0              | (1,500,000)         | 0                      | 0                    | (1,500,000)            | 0                 | 0                 | 0                 | (1,500,000)          | 0                                      |
| G City Deal                                   | 0              | 0                   | 0                      | 0                    | 0                      | 0                 | 0                 | 0                 | 0                    | 0                                      |
| H Local Government Borrowing Initiative       | 0              | 0                   | (2,051,000)            | 0                    | (2,051,000)            | 0                 | 0                 | 0                 | (2,051,000)          | 0                                      |
| I Severance & Redeployment                    | 0              | 0                   | 0                      | 0                    | 0                      | 0                 | 0                 | 0                 | 0                    | 0                                      |
| J Council Tax Support Scheme                  | 0              | 0                   | 0                      | 0                    | 0                      | 0                 | 0                 | 0                 | 0                    | 0                                      |
| K Treasury Management                         | 0              | 0                   | 0                      | 0                    | 0                      | 0                 | 0                 | 0                 | 0                    | 0                                      |
| L Senior Management - to be reallocated       | 0              | (153,270)           | 0                      | 0                    | (153,270)              | 0                 | 0                 | 0                 | (153,270)            | 0                                      |
| <b>Total Corporate Management Other Costs</b> | <b>25,200</b>  | <b>782,520</b>      | <b>15,900</b>          | <b>0</b>             | <b>823,620</b>         | <b>0</b>          | <b>(27,000)</b>   | <b>(27,000)</b>   | <b>796,620</b>       | <b>63,000</b>                          |
| M <b>Corporate Initiatives</b>                | <b>0</b>       | <b>148,000</b>      | <b>0</b>               | <b>0</b>             | <b>148,000</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>148,000</b>       | <b>0</b>                               |
| A-M <b>Corporate Management</b>               | <b>657,094</b> | <b>1,017,326</b>    | <b>21,610</b>          | <b>0</b>             | <b>1,696,030</b>       | <b>0</b>          | <b>(101,000)</b>  | <b>(101,000)</b>  | <b>1,595,030</b>     | <b>63,000</b>                          |

Economic Development - Controllable Budgetary Analysis 2020/21

| Sub Division of Service                           | Expenditure       |                   |                   |                     |                   | Income             |                     |                     | Net                | PROPOSED SAVINGS BY PORTFOLIO |                   |                          |
|---|-------------------|-------------------|-------------------|---------------------|-------------------|--------------------|---------------------|---------------------|--------------------|-------------------------------|-------------------|--------------------------|
|   | Employees         | External Spend    | Other Expenditure | Internal Income     | Gross Expenditure | Grant Income       | Other Income        | Total Income        | Net Expenditure    | Cross Portfolio               | Culture & Leisure | Investment & Development |
|   | £                 | £                 | £                 | £                   | £                 | £                  | £                   | £                   | £                  | 2021/22<br>£                  |                   |                          |
| A Service Management & Support                    | 212,360           | 16,400            | 12,700            | 0                   | 241,460           | 0                  | 0                   | 0                   | 241,460            | 0                             | 0                 | 39,000                   |
| B Major Projects                                  | 159,430           | 1,253,390         | 296,490           | (1,379,000)         | 330,310           | 0                  | 0                   | 0                   | 330,310            | 0                             | 0                 | 0                        |
| <b>Business &amp; Investment</b>                  |                   |                   |                   |                     |                   |                    |                     |                     |                    |                               |                   |                          |
| C Management & Support Services                   | 632,800           | 25,620            | 7,980             | 0                   | 666,400           | 0                  | (36,000)            | (36,000)            | 630,400            | 0                             | 0                 | 32,000                   |
| D Regeneration Initiatives                        | 0                 | 316,430           | 0                 | 0                   | 316,430           | 0                  | 0                   | 0                   | 316,430            | 0                             | 0                 | 0                        |
| E SME Support                                     | 0                 | 0                 | 0                 | 0                   | 0                 | 0                  | (3,310)             | (3,310)             | (3,310)            | 0                             | 0                 | 0                        |
| F Youth Foods                                     | 221,420           | 206,500           | 46,800            | 0                   | 474,720           | 0                  | (305,860)           | (305,860)           | 168,860            | 0                             | 0                 | 0                        |
| G Innovation and Technology Centres               | 0                 | 52,560            | 223,250           | 0                   | 275,810           | 0                  | (1,022,680)         | (1,022,680)         | (746,870)          | 0                             | 0                 | 0                        |
| H Commercial Opportunities                        | 52,400            | 23,000            | 0                 | 0                   | 75,400            | 0                  | (607,600)           | (607,600)           | (532,200)          | 0                             | 0                 | 0                        |
| I Cardiff Convention                              | 0                 | 50,000            | 0                 | 0                   | 50,000            | 0                  | 0                   | 0                   | 50,000             | 0                             | 0                 | 0                        |
| <b>Total Business &amp; Investment</b>            | <b>906,620</b>    | <b>674,110</b>    | <b>278,030</b>    | <b>0</b>            | <b>1,858,760</b>  | <b>0</b>           | <b>(1,975,450)</b>  | <b>(1,975,450)</b>  | <b>(116,690)</b>   | <b>0</b>                      | <b>0</b>          | <b>32,000</b>            |
| <b>Property</b>                                   |                   |                   |                   |                     |                   |                    |                     |                     |                    |                               |                   |                          |
| J Strategic Estates                               | 1,191,150         | 7,520             | 25,120            | (206,820)           | 1,016,970         | 0                  | (169,000)           | (169,000)           | 847,970            | 0                             | 0                 | 30,000                   |
| K Property Estates                                | 0                 | 48,840            | 484,150           | 0                   | 532,990           | 0                  | (5,050,200)         | (5,050,200)         | (4,517,210)        | 0                             | 0                 | 50,000                   |
| L Markets   | 158,150           | 19,730            | 107,300           | 0                   | 285,180           | 0                  | (448,840)           | (448,840)           | (163,660)          | 0                             | 0                 | 0                        |
| <b>Total Property</b>                             | <b>1,349,300</b>  | <b>76,090</b>     | <b>616,570</b>    | <b>(206,820)</b>    | <b>1,835,140</b>  | <b>0</b>           | <b>(5,668,040)</b>  | <b>(5,668,040)</b>  | <b>(3,832,900)</b> | <b>0</b>                      | <b>0</b>          | <b>80,000</b>            |
| M City Centre Management                          | 127,930           | 260,550           | 48,450            | 0                   | 436,930           | 0                  | (434,310)           | (434,310)           | 2,620              | 0                             | 0                 | 28,000                   |
| N Office Rationalisation                          | 0                 | 0                 | 91,960            | 0                   | 91,960            | 0                  | 0                   | 0                   | 91,960             | 0                             | 0                 | 92,000                   |
| <b>Culture, Venues &amp; Events</b>               |                   |                   |                   |                     |                   |                    |                     |                     |                    |                               |                   |                          |
| O Culture, Venues & Events Management             | 193,500           | 5,110             | 0                 | 0                   | 198,610           | 0                  | (8,500)             | (8,500)             | 190,110            | 0                             | 0                 | 0                        |
| P St David's Hall and New Theatre                 | 2,978,760         | 9,365,440         | 47,590            | (72,000)            | 12,319,790        | (65,000)           | (11,852,970)        | (11,917,970)        | 401,820            | 0                             | 272,000           | 0                        |
| Q Events  | 494,010           | 170,970           | 117,840           | (123,480)           | 659,340           | 0                  | (336,860)           | (336,860)           | 322,480            | 0                             | 0                 | 0                        |
| R Protocol Services                               | 112,510           | 31,050            | 220               | 0                   | 143,780           | 0                  | 0                   | 0                   | 143,780            | 0                             | 0                 | 0                        |
| S Venues and Cultural Heritage                    | 2,928,600         | 1,802,120         | 131,140           | (50,000)            | 4,811,860         | 0                  | (7,473,210)         | (7,473,210)         | (2,661,350)        | 0                             | 50,000            | 0                        |
| T Tourism, Development & Visitor Services         | 385,090           | 138,590           | 3,300             | 0                   | 526,980           | 0                  | (233,250)           | (233,250)           | 293,730            | 0                             | 10,000            | 0                        |
| U Commercial Activities                           | 392,420           | 92,380            | 13,500            | (44,790)            | 453,510           | 0                  | (397,000)           | (397,000)           | 56,510             | 0                             | 0                 | 0                        |
| <b>Total Culture, Venues &amp; Events</b>         | <b>7,484,890</b>  | <b>11,605,660</b> | <b>313,590</b>    | <b>(290,270)</b>    | <b>19,113,870</b> | <b>(65,000)</b>    | <b>(20,301,790)</b> | <b>(20,366,790)</b> | <b>(1,252,920)</b> | <b>0</b>                      | <b>332,000</b>    | <b>0</b>                 |
| V Parks   | 5,076,120         | 596,560           | 909,320           | (606,900)           | 5,975,100         | (80,000)           | (1,351,660)         | (1,431,660)         | 4,543,440          | 0                             | 44,000            | 0                        |
| <b>Sport Leisure &amp; Development</b>            |                   |                   |                   |                     |                   |                    |                     |                     |                    |                               |                   |                          |
| W Sports Development                              | 0                 | 734,670           | 0                 | (10,900)            | 723,770           | (723,770)          | 0                   | (723,770)           | 0                  | 0                             | 0                 | 0                        |
| X Outdoor Sport                                   | 245,710           | 43,920            | 94,450            | 0                   | 384,080           | 0                  | (181,750)           | (181,750)           | 202,330            | 0                             | 0                 | 0                        |
| Y Leisure & Play Discontinued                     | 0                 | 0                 | 0                 | 0                   | 0                 | 0                  | 0                   | 0                   | 0                  | 0                             | 0                 | 0                        |
| Z Leisure Services                                | 954,950           | 147,830           | 157,020           | (207,920)           | 1,051,880         | (227,000)          | (536,240)           | (763,240)           | 288,640            | 0                             | 16,000            | 0                        |
| AA Sailing Centre                                 | 60,980            | 7,890             | 1,830             | 0                   | 70,700            | 0                  | (70,700)            | (70,700)            | 0                  | 0                             | 0                 | 0                        |
| AB Cardiff International White Water              | 873,540           | 232,850           | 544,680           | (37,300)            | 1,613,770         | 0                  | (1,606,550)         | (1,606,550)         | 7,220              | 0                             | 0                 | 0                        |
| AC Channel View Leisure Centre                    | 269,660           | 96,520            | 49,860            | (43,200)            | 372,840           | 0                  | (378,350)           | (378,350)           | (5,510)            | 0                             | 25,000            | 0                        |
| AD Play Services                                  | 494,280           | 145,200           | 21,170            | 0                   | 660,650           | 0                  | 0                   | 0                   | 660,650            | 0                             | 0                 | 0                        |
| AE Sport Leisure & Development Management         | 76,370            | 2,900             | 600               | 0                   | 79,870            | 0                  | 0                   | 0                   | 79,870             | 0                             | 0                 | 0                        |
| AF Development                                    | 144,460           | 18,940            | 1,980             | (165,900)           | (520)             | 0                  | 0                   | 0                   | (520)              | 0                             | 0                 | 0                        |
| <b>Total Sport Leisure &amp; Development</b>      | <b>3,119,950</b>  | <b>1,430,720</b>  | <b>871,590</b>    | <b>(465,220)</b>    | <b>4,957,040</b>  | <b>(950,770)</b>   | <b>(2,773,590)</b>  | <b>(3,724,360)</b>  | <b>1,232,680</b>   | <b>0</b>                      | <b>41,000</b>     | <b>0</b>                 |
| V - AF <b>Cross Parks, Sport, Leisure and Dev</b> |                   |                   |                   |                     |                   |                    |                     |                     |                    | 0                             | 68,000            | 0                        |
| <b>Total Facilities Management</b>                |                   |                   |                   |                     |                   |                    |                     |                     | 0                  |                               |                   |                          |
| AG Hard FM (Building Maintenance)                 | 2,626,810         | 1,516,380         | 10,631,160        | (14,941,610)        | (167,260)         | 0                  | 0                   | 0                   | (167,260)          | 0                             | 0                 | 30,000                   |
| AH Security & Portering                           | 848,960           | 7,100             | 0                 | (862,010)           | (5,950)           | 0                  | 0                   | 0                   | (5,950)            | 0                             | 0                 | 26,000                   |
| AI Cleaning                                       | 4,919,300         | 92,150            | 223,340           | (5,262,270)         | (27,480)          | 0                  | 0                   | 0                   | (27,480)           | 0                             | 0                 | 0                        |
| AJ Schools Caretaking                             | 0                 | 0                 | 0                 | 0                   | 0                 | 0                  | 0                   | 0                   | 0                  | 0                             | 0                 | 0                        |
| AK Pest Control                                   | 331,560           | 21,700            | 5,910             | (104,870)           | 254,300           | 0                  | (338,750)           | (338,750)           | (84,450)           | 0                             | 0                 | 0                        |
| AL FM Buildings                                   | 0                 | 0                 | 6,852,270         | (380,430)           | 6,471,840         | 0                  | (1,265,310)         | (1,265,310)         | 5,206,530          | 0                             | 0                 | 0                        |
| AM Accommodation Account                          | 0                 | 0                 | 0                 | 61,040              | 61,040            | 0                  | 0                   | 0                   | 61,040             | 0                             | 0                 | 0                        |
| AN Building Support                               | 1,320,120         | 205,730           | 19,190            | (168,610)           | 1,376,430         | 0                  | (132,000)           | (132,000)           | 1,244,430          | 0                             | 0                 | 0                        |
| AG - AH <b>Cross Total Facilities Management</b>  |                   |                   |                   |                     |                   |                    |                     |                     |                    | 0                             | 0                 | 25,000                   |
| <b>Total Facilities Management</b>                | <b>10,046,750</b> | <b>1,843,060</b>  | <b>17,731,870</b> | <b>(21,658,760)</b> | <b>7,962,920</b>  | <b>0</b>           | <b>(1,736,060)</b>  | <b>(1,736,060)</b>  | <b>6,226,860</b>   | <b>0</b>                      | <b>0</b>          | <b>81,000</b>            |
| AO <b>Project Design &amp; Development</b>        | <b>2,017,560</b>  | <b>935,900</b>    | <b>66,800</b>     | <b>(3,096,100)</b>  | <b>(75,840)</b>   | <b>0</b>           | <b>(8,000)</b>      | <b>(8,000)</b>      | <b>(83,840)</b>    | <b>0</b>                      | <b>0</b>          | <b>0</b>                 |
| AP <b>Regulatory</b>                              | <b>0</b>          | <b>4,782,000</b>  | <b>41,200</b>     | <b>0</b>            | <b>4,823,200</b>  | <b>0</b>           | <b>(1,357,560)</b>  | <b>(1,357,560)</b>  | <b>3,465,640</b>   | <b>0</b>                      | <b>0</b>          | <b>0</b>                 |
| AQ <b>Cross Directorate</b>                       |                   |                   |                   |                     |                   |                    |                     |                     |                    | 79,000                        |                   |                          |
| A - AQ <b>Economic Development</b>                | <b>30,500,910</b> | <b>23,474,440</b> | <b>21,278,570</b> | <b>(27,703,070)</b> | <b>47,550,850</b> | <b>(1,095,770)</b> | <b>(35,606,460)</b> | <b>(36,702,230)</b> | <b>10,848,620</b>  | <b>79,000</b>                 | <b>485,000</b>    | <b>352,000</b>           |

## Education - Controllable Budgetary Analysis 2020/21

| Sub Division of Service                  |                                   | Expenditure       |                     |                           |                      |                           | Income              |                    |                     | Net                  | PROPOSED SAVINGS BY PORTFOLIO |                                      |  |
|--|-----------------------------------|-------------------|---------------------|---------------------------|----------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|-------------------------------|--------------------------------------|--|
|  |                                   | Employees<br>£    | External Spend<br>£ | Other<br>Expenditure<br>£ | Internal Income<br>£ | Gross<br>Expenditure<br>£ | Grant Income<br>£   | Other Income<br>£  | Total Income<br>£   | Net Expenditure<br>£ | Children &<br>Families        | Education,<br>Employment &<br>Skills |  |
|  |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      | 2021/22<br>£                  |                                      |  |
| <b>Non-Delegated Schools</b>             |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      |                               |                                      |  |
| A  | Non - Delegated Schools           | 354,340           | 30,900              | 9,347,930                 | (160,000)            | 9,573,170                 | (28,000)            | 0                  | (28,000)            | 9,545,170            | 0                             | 0                                    |  |
| B  | Out of School Childcare           | 139,000           | 1,000               | 0                         | 0                    | 140,000                   | 0                   | (143,000)          | (143,000)           | (3,000)              | 0                             | 0                                    |  |
| <b>Total Non-Delegated Schools</b>       |                                   | <b>493,340</b>    | <b>31,900</b>       | <b>9,347,930</b>          | <b>(160,000)</b>     | <b>9,713,170</b>          | <b>(28,000)</b>     | <b>(143,000)</b>   | <b>(171,000)</b>    | <b>9,542,170</b>     | <b>0</b>                      | <b>0</b>                             |  |
| C  | <b>Out of Area Placements</b>     | <b>0</b>          | <b>5,189,730</b>    | <b>0</b>                  | <b>0</b>             | <b>5,189,730</b>          | <b>0</b>            | <b>(433,000)</b>   | <b>(433,000)</b>    | <b>4,756,730</b>     | <b>0</b>                      | <b>0</b>                             |  |
| D  | <b>Senior Management</b>          | <b>303,780</b>    | <b>1,000</b>        | <b>7,000</b>              | <b>(134,250)</b>     | <b>177,530</b>            | <b>0</b>            | <b>0</b>           | <b>0</b>            | <b>177,530</b>       | <b>0</b>                      | <b>50,000</b>                        |  |
| <b>Inclusion</b>                         |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      |                               |                                      |  |
| E  | ALN - Specialist Teaching         | 4,081,360         | 165,600             | 0                         | (4,246,580)          | 380                       | 0                   | 0                  | 0                   | 380                  | 0                             | 0                                    |  |
| F  | ALN - Non-Delegated Schools       | 964,700           | 149,100             | 5,140                     | (93,020)             | 1,025,920                 | 0                   | (140,000)          | (140,000)           | 885,920              | 0                             | 0                                    |  |
| <b>Total Inclusion</b>                   |                                   | <b>5,046,060</b>  | <b>314,700</b>      | <b>5,140</b>              | <b>(4,339,600)</b>   | <b>1,026,300</b>          | <b>0</b>            | <b>(140,000)</b>   | <b>(140,000)</b>    | <b>886,300</b>       | <b>0</b>                      | <b>0</b>                             |  |
| <b>Performance &amp; Resources</b>       |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      |                               |                                      |  |
| G  | Performance & Resources           | 250,270           | 235,180             | 305,610                   | (134,840)            | 656,220                   | (72,000)            | (230,210)          | (302,210)           | 354,010              | 0                             | 65,000                               |  |
| H  | Catering                          | 4,882,410         | 4,519,420           | 1,853,010                 | (5,804,210)          | 5,450,630                 | (550,000)           | (5,370,810)        | (5,920,810)         | -470,180             | 0                             | 0                                    |  |
| I  | Music Service                     | 1,102,210         | 24,100              | 69,010                    | (368,550)            | 826,770                   | 0                   | (833,860)          | (833,860)           | (7,090)              | 0                             | 0                                    |  |
| J  | Outdoor Pursuits Centre           | 387,050           | 71,530              | 52,940                    | (224,000)            | 287,520                   | 0                   | (317,700)          | (317,700)           | (30,180)             | 0                             | 0                                    |  |
| K  | E- Learning                       | 89,120            | 0                   | 0                         | 0                    | 89,120                    | 0                   | (88,940)           | (88,940)            | 180                  | 0                             | 0                                    |  |
| <b>Total Performance &amp; Resources</b> |                                   | <b>6,711,060</b>  | <b>4,850,230</b>    | <b>2,280,570</b>          | <b>(6,531,600)</b>   | <b>7,310,260</b>          | <b>(622,000)</b>    | <b>(6,841,520)</b> | <b>(7,463,520)</b>  | <b>(153,260)</b>     | <b>0</b>                      | <b>65,000</b>                        |  |
| <b>Achievement</b>                       |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      |                               |                                      |  |
| L  | School Improvement                | 104,210           | 1,524,520           | 0                         | (55,380)             | 1,573,350                 | 0                   | (14,160)           | (14,160)            | 1,559,190            | 0                             | 13,000                               |  |
| M  | Youth Service                     | 1,898,370         | 500,220             | 10,500                    | (11,880)             | 2,397,210                 | (1,215,660)         | (101,000)          | (1,316,660)         | 1,080,550            | 0                             | 0                                    |  |
| N  | Home & Hospital Tuition / EOTAS   | 905,560           | 703,190             | 6,890                     | (650,000)            | 965,640                   | 0                   | 0                  | 0                   | 965,640              | 0                             | 0                                    |  |
| O  | Education Welfare                 | 305,750           | 5,950               | 11,110                    | (69,520)             | 253,290                   | 0                   | 0                  | 0                   | 253,290              | 0                             | 0                                    |  |
| P  | Partnerships & Performance        | 269,790           | 88,130              | 510                       | (73,760)             | 284,670                   | (32,000)            | 0                  | (32,000)            | 252,670              | 0                             | 0                                    |  |
| Q  | Admissions                        | 493,150           | 54,180              | 1,020                     | 0                    | 548,350                   | 0                   | 0                  | 0                   | 548,350              | 0                             | 0                                    |  |
| R  | Early Years                       | 0                 | 136,010             | 0                         | 0                    | 136,010                   | 0                   | 0                  | 0                   | 136,010              | 60,000                        | 0                                    |  |
| S  | Client Support Services           | 735,710           | 26,520              | 1,110                     | (507,280)            | 256,060                   | 0                   | (10,000)           | (10,000)            | 246,060              | 0                             | 0                                    |  |
| T  | Governor Services                 | 140,310           | 0                   | 0                         | (82,120)             | 58,190                    | 0                   | 0                  | 0                   | 58,190               | 0                             | 0                                    |  |
| U  | Child Friendly Cities             | 0                 | 145,000             | 0                         | 0                    | 145,000                   | 0                   | 0                  | 0                   | 145,000              | 0                             | 0                                    |  |
| <b>Total Achievement</b>                 |                                   | <b>4,852,850</b>  | <b>3,183,720</b>    | <b>31,140</b>             | <b>(1,449,940)</b>   | <b>6,617,770</b>          | <b>(1,247,660)</b>  | <b>(125,160)</b>   | <b>(1,372,820)</b>  | <b>5,244,950</b>     | <b>60,000</b>                 | <b>13,000</b>                        |  |
| <b>Education Grants</b>                  |                                   |                   |                     |                           |                      |                           |                     |                    |                     |                      |                               |                                      |  |
| V  | EIG                               | 0                 | 11,608,030          | 20                        | 0                    | 11,608,050                | (11,608,030)        | 0                  | (11,608,030)        | 20                   | 0                             | 0                                    |  |
| W  | Pupil Development Grant           | 0                 | 10,058,400          | 10                        | 0                    | 10,058,410                | (10,058,400)        | 0                  | (10,058,400)        | 10                   | 0                             | 0                                    |  |
| X  | MEAG                              | 3,720,070         | 202,290             | 5,030                     | 0                    | 3,927,390                 | (3,926,560)         | 0                  | (3,926,560)         | 830                  | 0                             | 0                                    |  |
| Y  | Travellers Service                | 200,190           | 106,570             | 2,860                     | 0                    | 309,620                   | (309,600)           | 0                  | (309,600)           | 20                   | 0                             | 0                                    |  |
| Z  | Families First Education Services | 21,850            | 506,600             | 0                         | (506,600)            | 21,850                    | 0                   | 0                  | 0                   | 21,850               | 0                             | 0                                    |  |
| AA                                       | Miscellaneous Grants              | 131,450           | 96,100              | 0                         | 0                    | 227,550                   | (227,550)           | 0                  | (227,550)           | 0                    | 0                             | 0                                    |  |
| AB                                       | LAC                               | 160,470           | 60,990              | 16,000                    | 0                    | 237,460                   | 0                   | 0                  | 0                   | 237,460              | 0                             | 0                                    |  |
| <b>Total Achievement</b>                 |                                   | <b>4,234,030</b>  | <b>22,638,980</b>   | <b>23,920</b>             | <b>(506,600)</b>     | <b>26,390,330</b>         | <b>(26,130,140)</b> | <b>0</b>           | <b>(26,130,140)</b> | <b>260,190</b>       | <b>0</b>                      | <b>0</b>                             |  |
| AC                                       | <b>SOP Programme</b>              | <b>1,050,230</b>  | <b>1,662,806</b>    | <b>(5,061,960)</b>        | <b>(3,709,126)</b>   | <b>(6,058,050)</b>        | <b>0</b>            | <b>0</b>           | <b>0</b>            | <b>(6,058,050)</b>   | <b>0</b>                      | <b>100,000</b>                       |  |
| AD                                       | <b>School Transport</b>           | <b>134,510</b>    | <b>6,069,560</b>    | <b>250,750</b>            | <b>(170)</b>         | <b>6,454,650</b>          | <b>0</b>            | <b>(75,800)</b>    | <b>(75,800)</b>     | <b>6,378,850</b>     | <b>0</b>                      | <b>0</b>                             |  |
| A-AD                                     | <b>Education</b>                  | <b>22,825,860</b> | <b>43,942,626</b>   | <b>6,884,490</b>          | <b>(16,831,286)</b>  | <b>56,821,690</b>         | <b>(28,027,800)</b> | <b>(7,758,480)</b> | <b>(35,786,280)</b> | <b>21,035,410</b>    | <b>60,000</b>                 | <b>228,000</b>                       |  |

|    |                   |             |            |            |              |             |              |             |              |             |   |   |
|----|-------------------|-------------|------------|------------|--------------|-------------|--------------|-------------|--------------|-------------|---|---|
| DS | Delegated Schools | 219,971,430 | 42,743,440 | 16,532,840 | (10,752,920) | 268,494,790 | (13,102,430) | (5,383,820) | (18,486,250) | 250,008,540 | 0 | 0 |
|----|-------------------|-------------|------------|------------|--------------|-------------|--------------|-------------|--------------|-------------|---|---|

## Planning, Transport & Environment - Controllable Budgetary Analysis 2020/21

|  |   | Expenditure       |                   |                   |                     | Income            |                     |                     | Net                 | PROPOSED SAVINGS BY PORTFOLIO |  |                                |
|--|---|-------------------|-------------------|-------------------|---------------------|-------------------|---------------------|---------------------|---------------------|-------------------------------|--|--------------------------------|
|  |   | Employees         | External Spend    | Other Expenditure | Internal Income     | Gross Expenditure | Grant Income        | Other Income        | Total Income        | Net Expenditure               | Clean Streets, Recycling and Environment | Strategic Planning & Transport |
| Sub Division of Service                          |   | £                 | £                 | £                 | £                   | £                 | £                   | £                   | £                   | £                             | 2021/22                                  |                                |
|  |   |                   |                   |                   |                     |                   |                     |                     |                     |                               | £  |                                |
| A  | <b>Service Management &amp; Support</b>                 | 1,015,530         | 35,420            | 6,090             | (175,170)           | 881,870           | 0                   | 0                   | 0                   | 881,870                       | 0  | 0                              |
| <b>Planning and Building Control</b>             |   |                   |                   |                   |                     |                   |                     |                     |                     |                               |  |                                |
| B  | Head of Planning  | 92,600            | 340               | 100               | (10,240)            | 82,800            | 0                   | 0                   | 0                   | 82,800                        | 0  | 0                              |
| C  | Planning  | 2,235,430         | 221,390           | 7,550             | (97,800)            | 2,366,570         | 0                   | (2,494,930)         | (2,494,930)         | (128,360)                     | 0  | 120,000                        |
| D  | Building Control Services                               | 675,390           | 57,170            | 46,860            | (100,850)           | 678,570           | 0                   | (623,180)           | (623,180)           | 55,390                        | 0  | 0                              |
|  | <b>Total Planning and Building Control</b>              | <b>3,003,420</b>  | <b>278,900</b>    | <b>54,510</b>     | <b>(208,890)</b>    | <b>3,127,940</b>  | <b>0</b>            | <b>(3,118,110)</b>  | <b>(3,118,110)</b>  | <b>9,830</b>                  | <b>0</b>                                 | <b>120,000</b>                 |
| <b>Transport</b>                                 |   |                   |                   |                   |                     |                   |                     |                     |                     |                               |  |                                |
| E  | Head of Transport                                       | 94,690            | 1,710             | 500               | (13,310)            | 83,590            | 0                   | 0                   | 0                   | 83,590                        | 0  | 0                              |
| F  | Transport Vision, Policy & Strategy                     | 760,800           | 159,850           | 205,250           | (444,110)           | 681,790           | (147,000)           | (259,830)           | (406,830)           | 274,960                       | 0  | 50,000                         |
| G  | Major Project Development                               | 146,090           | 3,000             | 30,000            | (102,990)           | 76,100            | 0                   | (19,000)            | (19,000)            | 57,100                        | 0  | 0                              |
| H  | Network Management                                      | 709,600           | 353,610           | 25,670            | (134,410)           | 954,470           | 0                   | (559,370)           | (559,370)           | 395,100                       | 0  | 45,000                         |
| I  | Design Control  | 883,050           | 50,380            | 8,100             | (1,246,150)         | (304,620)         | 0                   | 0                   | 0                   | (304,620)                     | 0  | 162,000                        |
| J  | Section 278/38  | 464,780           | 2,860             | 460,930           | (457,110)           | 471,460           | 0                   | (745,920)           | (745,920)           | (274,460)                     | 0  | 45,000                         |
| K  | Road Safety   | 469,455           | 25,018            | 6,119             | (11,340)            | 489,252           | (94,082)            | 0                   | (94,082)            | 395,170                       | 0  | 0                              |
|  | <b>Total Transport Planning, Policy &amp; Strategy</b>  | <b>3,528,465</b>  | <b>596,428</b>    | <b>736,569</b>    | <b>(2,409,420)</b>  | <b>2,452,042</b>  | <b>(241,082)</b>    | <b>(1,584,120)</b>  | <b>(1,825,202)</b>  | <b>626,840</b>                | <b>0</b>                                 | <b>302,000</b>                 |
| <b>Bereavement, Registration &amp; Dogs Home</b> |   |                   |                   |                   |                     |                   |                     |                     |                     |                               |  |                                |
| L  | Bereavement, Registration & Dogs Home Mgt               | 76,330            | 1,200             | 2,570             | (250)               | 79,850            | 0                   | 0                   | 0                   | 79,850                        | 0  | 0                              |
| M  | Bereavement Services                                    | 1,562,480         | 424,930           | 954,570           | (308,100)           | 2,633,880         | 0                   | (3,591,000)         | (3,591,000)         | (957,120)                     | 120,000                                  | 0                              |
| N  | Registration Services                                   | 617,120           | 51,370            | 35,270            | (2,030)             | 701,730           | 0                   | (866,340)           | (866,340)           | (164,610)                     | 30,000                                   | 0                              |
| O  | Cardiff Dogs Home                                       | 404,470           | 32,980            | 55,380            | (148,200)           | 344,630           | 0                   | (138,400)           | (138,400)           | 206,230                       | 0  | 0                              |
|  | <b>Total Bereavement, Registration &amp; Dogs Home</b>  | <b>2,660,400</b>  | <b>510,480</b>    | <b>1,047,790</b>  | <b>(458,580)</b>    | <b>3,760,090</b>  | <b>0</b>            | <b>(4,595,740)</b>  | <b>(4,595,740)</b>  | <b>(835,650)</b>              | <b>150,000</b>                           | <b>0</b>                       |
| <b>Street Scene - Highways Inf Ops</b>           |   |                   |                   |                   |                     |                   |                     |                     |                     |                               |  |                                |
| P  | Head of Street Scene - High Inf Ops                     | 145,660           | 2,170             | 2,200             | (45,760)            | 104,270           | 0                   | 0                   | 0                   | 104,270                       | 0  | 0                              |
| Q  | Network Operations                                      | 476,450           | 13,744,428        | 159,760           | (6,770,980)         | 7,609,658         | (12,247,338)        | (490,890)           | (12,738,228)        | (5,128,570)                   | 0  | 0                              |
| R  | Assets, Engineering & Operations                        | 4,079,800         | 1,062,750         | 5,115,699         | (824,780)           | 9,433,469         | (154,519)           | (2,494,670)         | (2,649,189)         | 6,784,280                     | 0  | 130,000                        |
|  | <b>Total Highway Operations</b>                         | <b>4,701,910</b>  | <b>14,809,348</b> | <b>5,277,659</b>  | <b>(7,641,520)</b>  | <b>17,147,397</b> | <b>(12,401,857)</b> | <b>(2,985,560)</b>  | <b>(15,387,417)</b> | <b>1,759,980</b>              | <b>0</b>                                 | <b>130,000</b>                 |
| S  | <b>Civil Parking Enforcement</b>                        | <b>3,955,230</b>  | <b>1,484,290</b>  | <b>9,143,060</b>  | <b>(140,000)</b>    | <b>14,442,580</b> | <b>0</b>            | <b>(14,712,060)</b> | <b>(14,712,060)</b> | <b>(269,480)</b>              | <b>0</b>                                 | <b>0</b>                       |
| T  | <b>Energy &amp; Sustainability</b>                      | <b>382,070</b>    | <b>107,900</b>    | <b>735,850</b>    | <b>(418,660)</b>    | <b>807,160</b>    | <b>(25,000)</b>     | <b>(690,280)</b>    | <b>(715,280)</b>    | <b>91,880</b>                 | <b>20,000</b>                            | <b>0</b>                       |
| A-T  | <b>Cross Directorate - split between rows M &amp; N</b> |                   |                   |                   |                     |                   |                     |                     |                     |                               | <b>42,000</b>                            | <b>168,000</b>                 |
|  | <b>Planning, Transport &amp; Environment</b>            | <b>19,247,025</b> | <b>17,822,766</b> | <b>17,001,528</b> | <b>(11,452,240)</b> | <b>42,619,079</b> | <b>(12,667,939)</b> | <b>(27,685,870)</b> | <b>(40,353,809)</b> | <b>2,265,270</b>              | <b>212,000</b>                           | <b>720,000</b>                 |

## Recycling and Neighbourhood Services - Controllable Budgetary Analysis 2020/21

|   |   | Expenditure       |                     |                        |                      | Income                 |                    |                    | Net                 | PROPOSED SAVINGS BY PORTFOLIO            |                |
|---|---|-------------------|---------------------|------------------------|----------------------|------------------------|--------------------|--------------------|---------------------|--|----------------|
|   |   |                   |                     |                        |                      |                        |                    |                    |                     | Clean Streets, Recycling and Environment |                |
| Sub Division of Service                           |   | Employees<br>£    | External Spend<br>£ | Other Expenditure<br>£ | Internal Income<br>£ | Gross Expenditure<br>£ | Grant Income<br>£  | Other Income<br>£  | Total Income<br>£   | Net Expenditure<br>£                     | 2021/22<br>£   |
| <b>Street Scene - Recycling &amp; NBH Service</b> |   |                   |                     |                        |                      |                        |                    |                    |                     |  |                |
| A   | <b>Head of Street Scene</b>                             | 0                 | 0                   | 0                      | 0                    | 0                      | 0                  | 0                  | 0                   | 0  |                |
| B   | Recycling & Waste Collections                           | 10,313,550        | 3,425,620           | 1,643,370              | (764,350)            | 14,618,190             | (36,690)           | (4,715,790)        | (4,752,480)         | 9,865,710                                | 0              |
| C   | Recycling Waste Treatment                               | 3,840,190         | 4,340,130           | 1,943,670              | (669,940)            | 9,454,050              | (1,948,880)        | (1,629,610)        | (3,578,490)         | 5,875,560                                | 0              |
| D   | Waste Disposal  | 100               | 7,082,030           | (234,340)              | (1,723,000)          | 5,124,790              | (1,767,790)        | (273,160)          | (2,040,950)         | 3,083,840                                | 100,000        |
| E   | Waste Strategy & Education                              | 814,350           | 73,170              | 1,000,640              | (146,770)            | 1,741,390              | (67,370)           | 0                  | (67,370)            | 1,674,020                                | 0              |
| F   | Waste Enforcement                                       | 1,055,290         | 117,010             | (932,930)              | (3,420)              | 235,950                | 0                  | (364,670)          | (364,670)           | (128,720)                                | 0              |
| G   | Street Cleansing  | 5,578,620         | 256,590             | 750,830                | (140,020)            | 6,446,020              | 0                  | (657,800)          | (657,800)           | 5,788,220                                | 0              |
| A - G   | Cross Division  |                   |                     |                        |                      |                        |                    |                    |                     |  | 250,000        |
|   | <b>Total Street Scene - Recycling &amp; NBH Service</b> | <b>21,602,100</b> | <b>15,294,550</b>   | <b>4,171,240</b>       | <b>(3,447,500)</b>   | <b>37,620,390</b>      | <b>(3,820,730)</b> | <b>(7,641,030)</b> | <b>(11,461,760)</b> | <b>26,158,630</b>                        | <b>350,000</b> |

## People & Communities -Performance & Partnerships - Controllable Budgetary Analysis 2019/20

|   |                                    | Expenditure      |                   |                 |                   | Income           |                  |                  | Net                | PROPOSED SAVINGS<br>BY PORTFOLIO |                |
|---|------------------------------------|------------------|-------------------|-----------------|-------------------|------------------|------------------|------------------|--------------------|----------------------------------|----------------|
|   |                                    |                  |                   |                 |                   |                  |                  |                  |                    | Leader's                         |                |
| Sub Division of Service                       | Employees                          | External Spend   | Other Expenditure | Internal Income | Gross Expenditure | Grant Income     | Other Income     | Total Income     | Net Expenditure    | 2021/22                          |                |
|   | £                                  | £                | £                 | £               | £                 | £                | £                | £                | £                  | £                                |                |
| <b>Performance &amp; Partnerships</b>         |                                    |                  |                   |                 |                   |                  |                  |                  |                    |                                  |                |
| A   | Head of Performance & Partnerships | 119,210          | 300               | 1,290           | 0                 | <b>120,800</b>   | 0                | 0                | 0                  | <b>120,800</b>                   | <b>0</b>       |
| B   | Cabinet Office                     | 783,870          | 114,360           | 5,220           | (15,000)          | <b>888,450</b>   | (45,000)         | 0                | <b>(45,000)</b>    | <b>843,450</b>                   | <b>0</b>       |
| C   | Media & Communications             | 430,870          | 4,970             | (10)            | 0                 | <b>435,830</b>   | 0                | (12,500)         | <b>(12,500)</b>    | <b>423,330</b>                   | <b>4,000</b>   |
| D   | Policy & Partnerships              | 776,130          | 62,010            | 300             | (140,410)         | <b>698,030</b>   | 0                | (92,190)         | <b>(92,190)</b>    | <b>605,840</b>                   | <b>138,000</b> |
| E   | Performance Management             | 65,540           | 17,630            | 60              | 0                 | <b>83,230</b>    | 0                | (110,960)        | <b>(110,960)</b>   | <b>(27,730)</b>                  | <b>0</b>       |
| F   | Prevent Co-ordinator               | 163,770          | 207,650           | 3,400           | 0                 | <b>374,820</b>   | (374,820)        | 0                | <b>(374,820)</b>   | <b>0</b>                         | <b>0</b>       |
| G   | Cohesion and Engagement            | 452,430          | 222,140           | 4,020           | (75,000)          | <b>603,590</b>   | (162,080)        | 0                | <b>(162,080)</b>   | <b>441,510</b>                   | <b>0</b>       |
| H   | Bilingual Cardiff                  | 635,340          | 74,690            | 0               | (99,120)          | <b>610,910</b>   | 0                | (376,320)        | <b>(376,320)</b>   | <b>234,590</b>                   | <b>0</b>       |
| I   | Community Safety                   | 117,780          | 4,694,790         | 3,000           | 0                 | <b>4,815,570</b> | (4,697,750)      | 0                | <b>(4,697,750)</b> | <b>117,820</b>                   | <b>0</b>       |
| <b>Performance &amp; Partnerships - Total</b> |                                    | <b>3,427,160</b> | <b>703,750</b>    | <b>14,280</b>   | <b>(329,530)</b>  | <b>3,815,660</b> | <b>(581,900)</b> | <b>(591,970)</b> | <b>(1,173,870)</b> | <b>2,759,610</b>                 | <b>142,000</b> |

## People & Communities - Housing & Communities - Controllable Budgetary Analysis 2020/21

|  |  | Expenditure       |                     |                        |                      | Income                 |                      |                    | Net                   | PROPOSED SAVINGS BY PORTFOLIO |               |
|--|--|-------------------|---------------------|------------------------|----------------------|------------------------|----------------------|--------------------|-----------------------|-------------------------------|---------------|
|  |  |                   |                     |                        |                      |                        |                      |                    | Housing & Communities | Children & Families           |               |
| Sub Division of Service                      |  | Employees<br>£    | External Spend<br>£ | Other Expenditure<br>£ | Internal Income<br>£ | Gross Expenditure<br>£ | Grant Income<br>£    | Other Income<br>£  | Total Income<br>£     | Net Expenditure<br>£          | 2021/22<br>£  |
| <b>Assistant Director &amp; Support</b>      |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| A  | Assistant Director                                 | 118,380           | 4,110               | 7,900                  | (12,070)             | 118,320                | 0                    | (96,150)           | (96,150)              | 22,170                        | 0             |
| B  | Business Performance & Support                     | 1,093,760         | 7,720               | 1,000                  | (597,100)            | 505,380                | 0                    | (282,140)          | (282,140)             | 223,240                       | 78,000        |
|  | <b>Assistant Director &amp; Support Total</b>      | <b>1,212,140</b>  | <b>11,830</b>       | <b>8,900</b>           | <b>(609,170)</b>     | <b>623,700</b>         | <b>0</b>             | <b>(378,290)</b>   | <b>(378,290)</b>      | <b>245,410</b>                | <b>78,000</b> |
| <b>Advice &amp; Benefits</b>                 |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| C  | Central Advice Hub                                 | 1,855,160         | 401,250             | 45,500                 | (324,080)            | 1,977,830              | (46,390)             | (605,990)          | (652,380)             | 1,325,450                     | 20,000        |
| D  | Benefit Assessment                                 | 2,805,420         | 1,595,590           | 147,312,650            | (542,220)            | 151,171,440            | (144,063,810)        | (5,261,120)        | (149,324,930)         | 1,846,510                     | 65,000        |
| E  | Into Work  | 2,180,940         | 307,640             | 96,490                 | (290,180)            | 2,294,890              | (1,677,320)          | (515,970)          | (2,193,290)           | 101,600                       | 0             |
| F  | Adult Learning                                     | 1,393,290         | 192,690             | 127,920                | (1,460)              | 1,712,440              | (1,038,500)          | (502,240)          | (1,540,740)           | 171,700                       | 0             |
| G  | Cardiff Works                                      | 5,487,830         | 30,910              | 12,950                 | (6,138,600)          | (606,910)              | 0                    | (85,000)           | (85,000)              | (691,910)                     | 0             |
|  | <b>Advice &amp; Benefits Total</b>                 | <b>13,722,640</b> | <b>2,528,080</b>    | <b>147,595,510</b>     | <b>(7,296,540)</b>   | <b>156,549,690</b>     | <b>(146,826,020)</b> | <b>(6,970,320)</b> | <b>(153,796,340)</b>  | <b>2,753,350</b>              | <b>85,000</b> |
| <b>Homelessness &amp; Hostels</b>            |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| H  | OM - Assess & Support                              | 0                 | 0                   | 0                      | 0                    | 0                      | 0                    | 0                  | 0                     | 0                             | 0             |
| I  | Homelessness                                       | 2,342,170         | 352,460             | 27,750                 | (810,950)            | 1,911,430              | 0                    | (67,420)           | (67,420)              | 1,844,010                     | 0             |
| J  | Hostels, Outreach                                  | 933,550           | 87,110              | 494,260                | (620,280)            | 894,640                | 0                    | (599,970)          | (599,970)             | 294,670                       | 0             |
|  | <b>Homelessness &amp; Hostels Totals</b>           | <b>3,275,720</b>  | <b>439,570</b>      | <b>522,010</b>         | <b>(1,431,230)</b>   | <b>2,806,070</b>       | <b>0</b>             | <b>(667,390)</b>   | <b>(667,390)</b>      | <b>2,138,680</b>              | <b>0</b>      |
| <b>Service Development &amp; Improvement</b> |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| K  | Housing Strategy                                   | 127,560           | 0                   | 0                      | (31,730)             | 95,830                 | 0                    | (71,420)           | (71,420)              | 24,410                        | 0             |
| L  | Tenant Participation                               | 166,990           | 15,080              | 134,130                | 0                    | 316,200                | 0                    | (167,730)          | (167,730)             | 148,470                       | 0             |
| M  | Complaints & Appeals                               | 304,830           | 0                   | 5,240                  | (630)                | 309,440                | 0                    | (167,730)          | (167,730)             | 141,710                       | 65,000        |
| N  | Business Project & Support                         | 40,750            | 0                   | 0                      | (40)                 | 40,710                 | 0                    | (29,380)           | (29,380)              | 11,330                        | 0             |
| O  | Systems & Development                              | 212,090           | 0                   | 0                      | (20,960)             | 191,130                | 0                    | (141,860)          | (141,860)             | 49,270                        | 0             |
| P  | Project Management                                 | 161,610           | 0                   | 0                      | (162,100)            | (490)                  | 0                    | 0                  | 0                     | (490)                         | 0             |
|  | <b>Service Development &amp; Improvement Total</b> | <b>1,013,830</b>  | <b>15,080</b>       | <b>139,370</b>         | <b>(215,460)</b>     | <b>952,820</b>         | <b>0</b>             | <b>(578,120)</b>   | <b>(578,120)</b>      | <b>374,700</b>                | <b>65,000</b> |
| <b>Preventative Services</b>                 |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| Q  | Disabled Facility Services                         | 852,090           | 25,800              | 12,960                 | (42,640)             | 848,210                | 0                    | (1,378,480)        | (1,378,480)           | (530,270)                     | 0             |
| R  | Independent Living                                 | 1,897,520         | 174,730             | 8,650                  | (38,050)             | 2,042,850              | 0                    | (1,545,240)        | (1,545,240)           | 497,610                       | 0             |
| S  | Day Opportunities                                  | 416,760           | 4,450               | 8,990                  | (1,390)              | 428,810                | 0                    | 0                  | 0                     | 428,810                       | 0             |
| T  | Occupational Therapy                               | 979,210           | 11,720              | 11,380                 | (3,000)              | 999,310                | 0                    | (63,260)           | (63,260)              | 936,050                       | 0             |
| U  | Joint Equipment                                    | 448,440           | 1,946,200           | 410,100                | (496,930)            | 2,307,810              | 0                    | (1,677,930)        | (1,677,930)           | 629,880                       | 0             |
|  | <b>Preventative Services Total</b>                 | <b>4,594,020</b>  | <b>2,162,900</b>    | <b>452,080</b>         | <b>(582,010)</b>     | <b>6,626,990</b>       | <b>0</b>             | <b>(4,664,910)</b> | <b>(4,664,910)</b>    | <b>1,962,080</b>              | <b>0</b>      |
| <b>Partnership Delivery</b>                  |  |                   |                     |                        |                      |                        |                      |                    |                       |                               |               |
| V  | Partnership Delivery & Management                  | 89,870            | 127,600             | 0                      | (53,710)             | 163,760                | 0                    | 0                  | 0                     | 163,760                       | 0             |
| W  | Supporting People                                  | 200,060           | 14,067,670          | 2,206,900              | (670)                | 16,473,960             | (16,267,480)         | 0                  | (16,267,480)          | 206,480                       | 0             |



|        |  |                   |                   |                    |                     |                    |                      |                     |                      |                   |                |               |
|--------|--|-------------------|-------------------|--------------------|---------------------|--------------------|----------------------|---------------------|----------------------|-------------------|----------------|---------------|
| X      | Families First                             | 102,450           | 4,771,290         | 23,000             | 0                   | 4,896,740          | (4,896,740)          | 0                   | (4,896,740)          | 0                 | 0              | 0             |
| Y      | Legacy Fund                                | 266,710           | 471,220           | 13,830             | (188,400)           | 563,360            | (563,360)            | 0                   | (563,360)            | 0                 | 0              | 0             |
| Z      | Homelessness Prevention                    | 628,140           | 823,940           | 106,050            | (322,000)           | 1,236,130          | (1,236,130)          | 0                   | (1,236,130)          | 0                 | 0              | 0             |
| AA     | Dom Abuse & Comm Cov Grants                | 59,000            | 1,677,060         | 118,870            | (1,493,370)         | 361,560            | (361,560)            | 0                   | (361,560)            | 0                 | 0              | 0             |
|        | <b>Partnership Delivery - Total</b>        | <b>1,346,230</b>  | <b>21,938,780</b> | <b>2,468,650</b>   | <b>(2,058,150)</b>  | <b>23,695,510</b>  | <b>(23,325,270)</b>  | <b>0</b>            | <b>(23,325,270)</b>  | <b>370,240</b>    | <b>0</b>       | <b>0</b>      |
|        | <b>Early Help</b>                          |                   |                   |                    |                     |                    |                      |                     |                      |                   |                |               |
| AB     | Family Gateway & Support                   | 1,437,920         | 0                 | 0                  | (1,053,640)         | 384,280            | 0                    | 0                   | 0                    | 384,280           | 0              | 0             |
| AC     | Cardiff Parenting Services                 | 1,116,200         | 111,890           | 34,200             | (1,262,290)         | 0                  | 0                    | 0                   | 0                    | 0                 | 0              | 10,000        |
| AD     | Childcare                                  | 279,350           | 793,049           | 6,600              | (192,500)           | 886,499            | (874,699)            | 0                   | (874,699)            | 11,800            | 0              | 0             |
| AE     | Flying Start                               | 3,111,250         | 6,312,550         | 593,930            | 0                   | 10,017,730         | (10,106,840)         | 0                   | (10,106,840)         | (89,110)          | 0              | 0             |
| AF     | 30 Hr Childcare grant                      | 429,016           | 9,088,276         | 1,800              | 0                   | 9,519,092          | (9,520,092)          | 0                   | (9,520,092)          | (1,000)           | 0              | 0             |
| AG     | Child Development Fund                     | 79,759            | 353,237           | 10,000             | 0                   | 442,996            | (442,996)            | 0                   | (442,996)            |                   | 0              | 0             |
|        | <b>Early Help - Total</b>                  | <b>6,373,736</b>  | <b>16,305,765</b> | <b>636,530</b>     | <b>(2,508,430)</b>  | <b>20,807,601</b>  | <b>(20,501,631)</b>  | <b>0</b>            | <b>(20,501,631)</b>  | <b>305,970</b>    | <b>0</b>       | <b>10,000</b> |
|        | <b>Hubs &amp; Community Services</b>       |                   |                   |                    |                     |                    |                      |                     |                      |                   |                |               |
| AH     | Library Strategy                           | 558,060           | 726,100           | 18,290             | (1,500)             | 1,300,950          | (20,000)             | (11,290)            | (31,290)             | 1,269,660         | 40,000         | 0             |
| AI     | Community & Wellbeing Hubs                 | 1,299,990         | 111,380           | 505,540            | (179,940)           | 1,736,970          | 0                    | (92,760)            | (92,760)             | 1,644,210         | 15,000         | 0             |
|        | <b>Hubs &amp; Community Services Total</b> | <b>1,858,050</b>  | <b>837,480</b>    | <b>523,830</b>     | <b>(181,440)</b>    | <b>3,037,920</b>   | <b>(20,000)</b>      | <b>(104,050)</b>    | <b>(124,050)</b>     | <b>2,913,870</b>  | <b>55,000</b>  | <b>0</b>      |
| AJ     | <b>Neighbourhood Regeneration</b>          | <b>0</b>          | <b>0</b>          | <b>92,260</b>      | <b>0</b>            | <b>92,260</b>      | <b>0</b>             | <b>(1,280)</b>      | <b>(1,280)</b>       | <b>90,980</b>     | <b>0</b>       | <b>0</b>      |
| AK     | <b>Older Persons &amp; Access Homes</b>    | <b>76,300</b>     | <b>0</b>          | <b>604,000</b>     | <b>0</b>            | <b>680,300</b>     | <b>0</b>             | <b>(15,790)</b>     | <b>(15,790)</b>      | <b>664,510</b>    | <b>0</b>       | <b>0</b>      |
| A - AK | <b>Housing and Communities</b>             | <b>33,472,666</b> | <b>44,239,485</b> | <b>153,043,140</b> | <b>(14,882,430)</b> | <b>215,872,861</b> | <b>(190,672,921)</b> | <b>(13,380,150)</b> | <b>(204,053,071)</b> | <b>11,819,790</b> | <b>283,000</b> | <b>10,000</b> |

## Social Services - Controllable Budgetary Analysis 2020/21

|   | Expenditure                                      |                   |                   |                   |                    | Income            |                    |                    | Net                | PROPOSED SAVINGS BY PORTFOLIO |                     |                                  |
|---|--|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------------|--------------------|-------------------------------|---------------------|----------------------------------|
|   | Sub Division of Service                          | Employees         | External Spend    | Other Expenditure | Internal Income    | Gross Expenditure | Grant Income       | Other Income       | Total Income       | Net Expenditure               | Children & Families | Social Care, Health & Well-being |
|   |  | £                 | £                 | £                 | £                  | £                 | £                  | £                  | £                  | £                             | 2021/22             |                                  |
| £   |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| <b>Children's Services</b>                          |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| <b>Localities</b>                                   |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| A   | South  | 1,647,710         | 153,260           | 62,310            | 0                  | 1,863,280         | 0                  | (3,250)            | (3,250)            | 1,860,030                     | 0                   | 0                                |
| B   | North  | 2,328,640         | 108,120           | 62,590            | 0                  | 2,499,350         | 0                  | (1,750)            | (1,750)            | 2,497,600                     | 0                   | 0                                |
| C   | East   | 1,738,120         | 30,470            | 48,150            | 0                  | 1,816,740         | 0                  | 0                  | 0                  | 1,816,740                     | 0                   | 0                                |
| D   | Commissioned and Direct Services                 | 212,770           | 3,477,040         | 97,600            | 0                  | 3,787,410         | 0                  | (1,500)            | (1,500)            | 3,785,910                     | 0                   | 0                                |
| E   | Children's Homes                                 | 1,873,570         | 83,370            | 25,100            | 0                  | 1,982,040         | 0                  | 0                  | 0                  | 1,982,040                     | 0                   | 0                                |
| F   | Children with Disabilities                       | 1,020,720         | 1,281,360         | 741,200           | 0                  | 3,043,280         | 0                  | (2,600)            | (2,600)            | 3,040,680                     | 0                   | 0                                |
| G   | Social Worker Pool                               | 246,860           | 0                 | 0                 | 0                  | 246,860           | 0                  | 0                  | 0                  | 246,860                       | 0                   | 0                                |
|   | <b>Targeted Children in Need Services</b>        | <b>9,068,390</b>  | <b>5,133,620</b>  | <b>1,036,950</b>  | <b>0</b>           | <b>15,238,960</b> | <b>0</b>           | <b>(9,100)</b>     | <b>(9,100)</b>     | <b>15,229,860</b>             | <b>0</b>            | <b>0</b>                         |
| <b>Substitute Family Care</b>                       |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| H   | Connected Persons                                | 253,030           | 0                 | 3,500             | 0                  | 256,530           | 0                  | 0                  | 0                  | 256,530                       | 0                   | 0                                |
| I   | Fostering  | 844,230           | 3,546,230         | 12,930            | 0                  | 4,403,390         | 0                  | 0                  | 0                  | 4,403,390                     | 0                   | 0                                |
| J   | Placements                                       | 149,930           | 29,903,220        | 880               | 0                  | 30,054,030        | 0                  | (77,090)           | (77,090)           | 29,976,940                    | 779,000             | 0                                |
| K   | Adoption   | 111,180           | 1,769,900         | 1,280             | 0                  | 1,882,360         | 0                  | (64,120)           | (64,120)           | 1,818,240                     | 0                   | 0                                |
|   | <b>Specialist Looked After Children Services</b> | <b>1,358,370</b>  | <b>35,219,350</b> | <b>18,590</b>     | <b>0</b>           | <b>36,596,310</b> | <b>0</b>           | <b>(141,210)</b>   | <b>(141,210)</b>   | <b>36,455,100</b>             | <b>779,000</b>      | <b>0</b>                         |
| <b>Restorative Leaving &amp; Edge of Care Servi</b> |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| L   | Personal Advisor Service                         | 689,780           | 3,500             | 18,870            | 0                  | 712,150           | 0                  | 0                  | 0                  | 712,150                       | 0                   | 0                                |
| M   | IFSS   | 566,800           | 0                 | 0                 | 0                  | 566,800           | 0                  | (284,000)          | (284,000)          | 282,800                       | 0                   | 0                                |
| N   | Grants   | 579,180           | 273,030           | 11,070            | (266,500)          | 596,780           | (75,270)           | (521,510)          | (596,780)          | 0                             | 0                   | 0                                |
| O   | Early Intervention                               | 1,499,740         | 226,740           | 60,800            | (20,910)           | 1,766,370         | 0                  | 0                  | 0                  | 1,766,370                     | 0                   | 0                                |
| P   | Unaccompanied Asylum Seeker Children             | 95,010            | 546,230           | 264,950           | 0                  | 906,190           | (1,121,750)        | (34,600)           | (1,156,350)        | (250,160)                     | 0                   | 0                                |
| S   | Leaving Care                                     | 134,280           | 2,213,910         | 327,630           | 0                  | 2,675,820         | 0                  | (27,010)           | (27,010)           | 2,648,810                     | 0                   | 0                                |
|   | <b>Early Intervention &amp; Prevention</b>       | <b>3,564,790</b>  | <b>3,263,410</b>  | <b>683,320</b>    | <b>(287,410)</b>   | <b>7,224,110</b>  | <b>(1,197,020)</b> | <b>(867,120)</b>   | <b>(2,064,140)</b> | <b>5,159,970</b>              | <b>0</b>            | <b>0</b>                         |
| T   | <b>Improvement &amp; Strategy</b>                | <b>1,341,230</b>  | <b>29,710</b>     | <b>19,430</b>     | <b>0</b>           | <b>1,390,370</b>  | <b>(10,000)</b>    | <b>(90,000)</b>    | <b>(100,000)</b>   | <b>1,290,370</b>              | <b>0</b>            | <b>0</b>                         |
| <b>Strategy Performance &amp; Resources</b>         |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| U   | Performance Management                           | 42,310            | 211,960           | 531,450           | (268,470)          | 517,250           | 0                  | 0                  | 0                  | 517,250                       | 0                   | 0                                |
| V   | Management & Admin                               | 2,753,540         | 867,610           | 40,800            | (118,650)          | 3,543,300         | (2,000,000)        | (62,880)           | (2,062,880)        | 1,480,420                     | 114,000             | 0                                |
| W   | Support Other Services                           | 0                 | 370               | 23,600            | 0                  | 23,970            | 0                  | 0                  | 0                  | 23,970                        | 0                   | 0                                |
| X   | Training & Development                           | 203,800           | 0                 | 0                 | (412,440)          | (208,640)         | 0                  | (140,000)          | (140,000)          | (348,640)                     | 0                   | 0                                |
| Y   | Social Care Workforce Dev Prog                   | 1,399,870         | 29,990            | 41,330            | 0                  | 1,471,190         | (1,029,830)        | (117,070)          | (1,146,900)        | 324,290                       | 0                   | 0                                |
|   | <b>Strategy Performance &amp; Resources</b>      | <b>4,399,520</b>  | <b>1,109,930</b>  | <b>637,180</b>    | <b>(799,560)</b>   | <b>5,347,070</b>  | <b>(3,029,830)</b> | <b>(319,950)</b>   | <b>(3,349,780)</b> | <b>1,997,290</b>              | <b>114,000</b>      | <b>0</b>                         |
| Z   | <b>National Adoption Service</b>                 | <b>304,720</b>    | <b>60,140</b>     | <b>10,220</b>     | <b>0</b>           | <b>375,080</b>    | <b>(378,080)</b>   | <b>(1,000)</b>     | <b>(379,080)</b>   | <b>(4,000)</b>                | <b>0</b>            | <b>0</b>                         |
| AA  | <b>Youth Offending Service</b>                   | <b>1,438,300</b>  | <b>420,450</b>    | <b>44,060</b>     | <b>(113,730)</b>   | <b>1,789,080</b>  | <b>(1,072,090)</b> | <b>(13,270)</b>    | <b>(1,085,360)</b> | <b>703,720</b>                | <b>0</b>            | <b>0</b>                         |
| <b>Wellbeing Protection &amp; Support</b>           |  |                   |                   |                   |                    |                   |                    |                    |                    |                               |                     |                                  |
| AB  | Intake & Assessment                              | 2,429,100         | 77,610            | 40,090            | 0                  | 2,546,800         | 0                  | 0                  | 0                  | 2,546,800                     | 0                   | 0                                |
| AC  | MASH   | 613,840           | 7,090             | 47,310            | 0                  | 668,240           | 0                  | (4,300)            | (4,300)            | 663,940                       | 0                   | 0                                |
| AD  | Support 4 Families                               | 821,890           | 800               | 10,270            | (653,560)          | 179,400           | 0                  | 0                  | 0                  | 179,400                       | 0                   | 0                                |
| AE  | Children at Risk                                 | 726,880           | 505,510           | 4,000             | 0                  | 1,236,390         | 0                  | (1,236,400)        | (1,236,400)        | (10)                          | 0                   | 0                                |
|   | <b>Wellbeing Protection &amp; Support</b>        | <b>4,591,710</b>  | <b>591,010</b>    | <b>101,670</b>    | <b>(653,560)</b>   | <b>4,630,830</b>  | <b>0</b>           | <b>(1,240,700)</b> | <b>(1,240,700)</b> | <b>3,390,130</b>              | <b>0</b>            | <b>0</b>                         |
| A-AE  | <b>Children's Services</b>                       | <b>26,067,030</b> | <b>45,827,620</b> | <b>2,551,420</b>  | <b>(1,854,260)</b> | <b>72,591,810</b> | <b>(5,687,020)</b> | <b>(2,682,350)</b> | <b>(8,369,370)</b> | <b>64,222,440</b>             | <b>893,000</b>      | <b>0</b>                         |

### Adult Services

|                                     |  | Expenditure       |                    |                   |                    | Income             |                    |                     | Net                 | PROPOSED SAVINGS BY PORTFOLIO |                     |                                  |
|-------------------------------------|--|-------------------|--------------------|-------------------|--------------------|--------------------|--------------------|---------------------|---------------------|-------------------------------|---------------------|----------------------------------|
| Sub Division of Service             |  | Employees         | External Spend     | Other Expenditure | Internal Income    | Gross Expenditure  | Grant Income       | Other Income        | Total Income        | Net Expenditure               | 2021/22             |                                  |
|                                     |  | £                 | £                  | £                 | £                  | £                  | £                  | £                   | £                   | £                             | Children & Families | Social Care, Health & Well-being |
| <b>Older People Services</b>        |  |                   |                    |                   |                    |                    |                    |                     |                     |                               |                     |                                  |
| AF                                  | Older People (Commissioning and Assessment)              | 3,527,110         | 45,791,360         | 2,917,670         | (548,000)          | 51,688,140         | (1,000,000)        | (11,563,890)        | (12,563,890)        | 39,124,250                    | 0                   | 244,000                          |
| AG                                  | Older People Internal Day Care                           | 963,580           | 44,900             | 20,260            | 0                  | 1,028,740          | 0                  | (52,670)            | (52,670)            | 976,070                       | 0                   | 0                                |
| AH                                  | Reablement Service                                       | 4,103,550         | 58,010             | 239,420           | 0                  | 4,400,980          | 0                  | (490,000)           | (490,000)           | 3,910,980                     | 0                   | 0                                |
| AI                                  | ICF Schemes  | 1,457,920         | 118,990            | 29,530            | 0                  | 1,606,440          | 0                  | (1,578,470)         | (1,578,470)         | 27,970                        | 0                   | 0                                |
| AJ                                  | MHSOP (Commissioning and Assessment)                     | 527,340           | 7,400,180          | 406,480           | 0                  | 8,334,000          | 0                  | (1,410,000)         | (1,410,000)         | 6,924,000                     | 0                   | 0                                |
| <b>Older People Services</b>        |  | <b>10,579,500</b> | <b>53,413,440</b>  | <b>3,613,360</b>  | <b>(548,000)</b>   | <b>67,058,300</b>  | <b>(1,000,000)</b> | <b>(15,095,030)</b> | <b>(16,095,030)</b> | <b>50,963,270</b>             | <b>0</b>            | <b>244,000</b>                   |
| <b>Learning Disabilities</b>        |  |                   |                    |                   |                    |                    |                    |                     |                     |                               |                     |                                  |
| AK                                  | Learning Disabilities - Assessment and Care              | 2,419,130         | 55,240             | 30,450            | 0                  | 2,504,820          | 0                  | (987,710)           | (987,710)           | 1,517,110                     | 0                   | 0                                |
| AL                                  | Learning Disabilities - Commissioned Services            | 0                 | 35,919,090         | 2,601,910         | 0                  | 38,521,000         | 0                  | (4,768,360)         | (4,768,360)         | 33,752,640                    | 0                   | 0                                |
| AM                                  | Learning Disabilities - Internal Supported Accommodation | 2,834,950         | 27,980             | 50,800            | 0                  | 2,913,730          | (197,110)          | (50,000)            | (247,110)           | 2,666,620                     | 0                   | 300,000                          |
| AN                                  | Learning Disabilities - Day Centres                      | 2,524,060         | 59,610             | 76,550            | 0                  | 2,660,220          | 0                  | (470)               | (470)               | 2,659,750                     | 0                   | 0                                |
| <b>Learning Disability Services</b> |  | <b>7,778,140</b>  | <b>36,061,920</b>  | <b>2,759,710</b>  | <b>0</b>           | <b>46,599,770</b>  | <b>(197,110)</b>   | <b>(5,806,540)</b>  | <b>(6,003,650)</b>  | <b>40,596,120</b>             | <b>0</b>            | <b>300,000</b>                   |
| AO                                  | <b>Mental Health</b>                                     | <b>2,639,490</b>  | <b>5,295,740</b>   | <b>375,840</b>    | <b>0</b>           | <b>8,311,070</b>   | <b>0</b>           | <b>(617,690)</b>    | <b>(617,690)</b>    | <b>7,693,380</b>              | <b>0</b>            | <b>0</b>                         |
| AP                                  | <b>Physical Disabilities</b>                             | <b>18,680</b>     | <b>5,620,650</b>   | <b>3,973,600</b>  | <b>0</b>           | <b>9,612,930</b>   | <b>0</b>           | <b>(436,000)</b>    | <b>(436,000)</b>    | <b>9,176,930</b>              | <b>0</b>            | <b>0</b>                         |
| AQ                                  | <b>Alcohol &amp; Drugs</b>                               | <b>498,770</b>    | <b>1,270,080</b>   | <b>30,820</b>     | <b>0</b>           | <b>1,799,670</b>   | <b>0</b>           | <b>(160,420)</b>    | <b>(160,420)</b>    | <b>1,639,250</b>              | <b>0</b>            | <b>0</b>                         |
| AR                                  | <b>Emergency Duty Team/Grants/Other Adults Services</b>  | <b>862,130</b>    | <b>1,114,760</b>   | <b>2,090</b>      | <b>0</b>           | <b>1,978,980</b>   | <b>0</b>           | <b>(155,500)</b>    | <b>(155,500)</b>    | <b>1,823,480</b>              | <b>0</b>            | <b>70,000</b>                    |
| <b>Support</b>                      |  |                   |                    |                   |                    |                    |                    |                     |                     |                               |                     |                                  |
| AS                                  | Commissioning Support and Recharges                      | 729,520           | 35,370             | 911,110           | (31,500)           | 1,644,500          | 0                  | 0                   | 0                   | 1,644,500                     | 0                   | 0                                |
| AT                                  | Management Support                                       | 1,029,830         | 140,130            | 12,520            | (224,290)          | 958,190            | 0                  | (131,710)           | (131,710)           | 826,480                       | 0                   | 50,000                           |
| AU                                  | Business Support   | 1,331,210         | 18,240             | 3,580             | 0                  | 1,353,030          | 0                  | 0                   | 0                   | 1,353,030                     | 0                   | 65,000                           |
| <b>Support</b>                      |  | <b>3,090,560</b>  | <b>193,740</b>     | <b>927,210</b>    | <b>(255,790)</b>   | <b>3,955,720</b>   | <b>0</b>           | <b>(131,710)</b>    | <b>(131,710)</b>    | <b>3,824,010</b>              | <b>0</b>            | <b>115,000</b>                   |
| AF-AU                               | <b>Adult Services</b>                                    | <b>25,467,270</b> | <b>102,970,330</b> | <b>11,682,630</b> | <b>(803,790)</b>   | <b>139,316,440</b> | <b>(1,197,110)</b> | <b>(22,402,890)</b> | <b>(23,600,000)</b> | <b>115,716,440</b>            | <b>0</b>            | <b>729,000</b>                   |
| A-AU                                | <b>Social Services</b>                                   | <b>51,534,300</b> | <b>148,797,950</b> | <b>14,234,050</b> | <b>(2,658,050)</b> | <b>211,908,250</b> | <b>(6,884,130)</b> | <b>(25,085,240)</b> | <b>(31,969,370)</b> | <b>179,938,880</b>            | <b>893,000</b>      | <b>729,000</b>                   |

## Governance & Legal Services - Controllable Budgetary Analysis 2020/21

|                         |  | Expenditure      |                     |                           |                      | Income                    |                      |                      | Net                  | PROPOSED SAVINGS BY PORTFOLIO |              |
|-------------------------|--|------------------|---------------------|---------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|-------------------------------|--------------|
|                         |  |                  |                     |                           |                      |                           |                      |                      |                      | Leader's                      |              |
| Sub Division of Service |  | Employees<br>£   | External Spend<br>£ | Other<br>Expenditure<br>£ | Internal Income<br>£ | Gross<br>Expenditure<br>£ | Grant<br>Income<br>£ | Other<br>Income<br>£ | Total<br>Income<br>£ | Net<br>Expenditure<br>£       | 2021/22<br>£ |
| <b>Legal Services:-</b> |  |                  |                     |                           |                      |                           |                      |                      |                      |                               |              |
| A                       | County Solicitor                       | 138,160          | 3,500               | 80                        | 0                    | 141,740                   | 0                    | (16,000)             | (16,000)             | 125,740                       | 0            |
| B                       | Legal Services                         | 2,764,970        | 667,170             | 41,670                    | (372,210)            | 3,101,600                 | 0                    | (1,092,580)          | (1,092,580)          | 2,009,020                     | 3,000        |
|                         | <b>Total Legal Services</b>            | <b>2,903,130</b> | <b>670,670</b>      | <b>41,750</b>             | <b>(372,210)</b>     | <b>3,243,340</b>          | <b>0</b>             | <b>(1,108,580)</b>   | <b>(1,108,580)</b>   | <b>2,134,760</b>              | <b>3,000</b> |
| C                       | Monitoring Officer                     | 214,400          | 0                   | 0                         | 0                    | 214,400                   | 0                    | 0                    | 0                    | 214,400                       | 0            |
| E                       | Democratic and Scrutiny Services       | 771,170          | 33,600              | 2,150                     | 0                    | 806,920                   | 0                    | (28,000)             | (28,000)             | 778,920                       | 0            |
| F                       | Electoral Services                     | 0                | 0                   | 0                         | 0                    | 0                         | 0                    | (8,000)              | (8,000)              | (8,000)                       | 0            |
| <b>Member Services</b>  |  |                  |                     |                           |                      |                           |                      |                      |                      |                               |              |
| G                       | Members Expenses                       | 0                | 0                   | 0                         | 0                    | 0                         | 0                    | 0                    | 0                    | 0                             | 0            |
| H                       | Lord Mayor                             | 0                | 0                   | 0                         | 0                    | 0                         | 0                    | 0                    | 0                    | 0                             | 0            |
| I                       | Co-opted Members                       | 0                | 0                   | 0                         | 0                    | 0                         | 0                    | 0                    | 0                    | 0                             | 0            |
|                         | <b>Total Member Services</b>           | <b>0</b>         | <b>0</b>            | <b>0</b>                  | <b>0</b>             | <b>0</b>                  | <b>0</b>             | <b>0</b>             | <b>0</b>             | <b>0</b>                      | <b>0</b>     |
|                         | <b>Governance &amp; Legal Services</b> | <b>3,888,700</b> | <b>704,270</b>      | <b>43,900</b>             | <b>(372,210)</b>     | <b>4,264,660</b>          | <b>0</b>             | <b>(1,144,580)</b>   | <b>(1,144,580)</b>   | <b>3,120,080</b>              | <b>3,000</b> |

## Resources - Controllable Budgetary Analysis 2020/21

|                              |  | Expenditure       |                     |                        |                      | Income                 |                   |                    | Net                | PROPOSED SAVINGS BY PORTFOLIO          |                |
|------------------------------|--|-------------------|---------------------|------------------------|----------------------|------------------------|-------------------|--------------------|--------------------|--|----------------|
|                              |  |                   |                     |                        |                      |                        |                   |                    |                    | Finance, Modernisation and Performance |                |
| Sub Division of Service      |  | Employees<br>£    | External Spend<br>£ | Other Expenditure<br>£ | Internal Income<br>£ | Gross Expenditure<br>£ | Grant Income<br>£ | Other Income<br>£  | Total Income<br>£  | Net Expenditure<br>£                   | 2021/22<br>£   |
| <b>Finance</b>               |  |                   |                     |                        |                      |                        |                   |                    |                    |  |                |
| A                            | Business Support                       | 636,890           | 668,730             | 1,290                  | (859,130)            | 447,780                | 0                 | (185,930)          | (185,930)          | 261,850                                | 40,000         |
| B                            | Information & Governance               | 993,030           | 64,470              | 1,900                  | (408,180)            | 651,220                | 0                 | (124,280)          | (124,280)          | 526,940                                | 262,000        |
| C                            | Audit Services                         | 582,630           | 17,130              | 2,840                  | (13,190)             | 589,410                | 0                 | (38,770)           | (38,770)           | 550,640                                | 0              |
| D                            | Accountancy                            | 2,602,480         | 49,580              | 8,500                  | (892,120)            | 1,768,440              | (28,000)          | (323,030)          | (351,030)          | 1,417,410                              | 60,000         |
| E                            | Revenue Services inc Pensions          | 4,395,140         | 600,640             | 236,640                | (54,690)             | 5,177,730              | 0                 | (3,416,280)        | (3,416,280)        | 1,761,450                              | 35,000         |
| F                            | Organisational Development             | 306,970           | 59,720              | 0                      | 0                    | 366,690                | 0                 | 0                  | 0                  | 366,690                                | 100,000        |
| G                            | HOF Projects & CIPFA Trainee           | 404,920           | 24,400              | 2,460                  | (240,000)            | 191,780                | 0                 | (1,160)            | (1,160)            | 190,620                                | 0              |
|                              | <b>Total Finance</b>                   | <b>9,922,060</b>  | <b>1,484,670</b>    | <b>253,630</b>         | <b>(2,467,310)</b>   | <b>9,193,050</b>       | <b>(28,000)</b>   | <b>(4,089,450)</b> | <b>(4,117,450)</b> | <b>5,075,600</b>                       | <b>497,000</b> |
| H                            | <b>Commissioning &amp; Procurement</b> | <b>1,280,970</b>  | <b>20,270</b>       | <b>(2,060)</b>         | <b>(172,870)</b>     | <b>1,126,310</b>       | <b>0</b>          | <b>(640,000)</b>   | <b>(640,000)</b>   | <b>486,310</b>                         | <b>120,000</b> |
| I                            | <b>Health &amp; Safety</b>             | <b>744,700</b>    | <b>33,740</b>       | <b>127,000</b>         | <b>(9,000)</b>       | <b>896,440</b>         | <b>0</b>          | <b>(203,690)</b>   | <b>(203,690)</b>   | <b>692,750</b>                         | <b>17,000</b>  |
| <b>Human Resources</b>       |  |                   |                     |                        |                      |                        |                   |                    |                    |  |                |
| J                            | Management                             | 374,330           | 462,890             | (20)                   | (58,620)             | 778,580                | 0                 | (47,300)           | (47,300)           | 731,280                                | 0              |
| K                            | Service Delivery                       | 1,743,420         | 110,790             | 3,080                  | (848,950)            | 1,008,340              | 0                 | (331,760)          | (331,760)          | 676,580                                | 0              |
| L                            | Employee Relations                     | 88,750            | 1,170               | 470                    | 0                    | 90,390                 | 0                 | 0                  | 0                  | 90,390                                 | 0              |
| M                            | Organisational Development             | 933,020           | 2,800               | 530                    | (668,580)            | 267,770                | 0                 | 0                  | 0                  | 267,770                                | 0              |
| N                            | Cardiff Academy                        | 532,690           | 9,100               | 350                    | (39,080)             | 503,060                | 0                 | (128,000)          | (128,000)          | 375,060                                | 66,000         |
| O                            | First Point of Contact Team            | 402,430           | 0                   | 690                    | 0                    | 403,120                | 0                 | 0                  | 0                  | 403,120                                | 0              |
| J-O                          | Cross Division                         |                   |                     |                        |                      |                        |                   |                    |                    |  | 15,000         |
|                              | <b>Total Human Resources</b>           | <b>4,074,640</b>  | <b>586,750</b>      | <b>5,100</b>           | <b>(1,615,230)</b>   | <b>3,051,260</b>       | <b>0</b>          | <b>(507,060)</b>   | <b>(507,060)</b>   | <b>2,544,200</b>                       | <b>81,000</b>  |
| <b>Chief Digital Officer</b> |  |                   |                     |                        |                      |                        |                   |                    |                    |  |                |
| P                            | Chief Digital Officer                  | 175,930           | 0                   | 0                      | (10,000)             | 165,930                | 0                 | 0                  | 0                  | 165,930                                | 0              |
| Q                            | Customer Services                      | 4,772,930         | 2,490,900           | 76,200                 | (783,310)            | 6,556,720              | 0                 | (5,781,050)        | (5,781,050)        | 775,670                                | 0              |
| R                            | Rent Smart Wales                       | 1,971,850         | 219,150             | 274,640                | 0                    | 2,465,640              | 0                 | (2,469,190)        | (2,469,190)        | (3,550)                                | 0              |
| S                            | ICT Services                           | 3,404,580         | 2,036,480           | 6,330                  | (1,796,830)          | 3,650,560              | 0                 | (340,510)          | (340,510)          | 3,310,050                              | 25,000         |
| T                            | ICT Holding A/C                        | 0                 | 1,886,060           | 0                      | (771,800)            | 1,114,260              | 0                 | (391,730)          | (391,730)          | 722,530                                | 0              |
| U                            | ICT - Recoverables                     | 1,151,810         | 1,512,320           | 28,020                 | (3,127,410)          | (435,260)              | 0                 | (139,580)          | (139,580)          | (574,840)                              | 50,000         |
| V                            | Enterprise Architecture                | 246,020           | 52,260              | 2,880                  | 0                    | 301,160                | 0                 | 0                  | 0                  | 301,160                                | 50,000         |
| W                            | Emergency Management Unit              | 214,810           | 25,930              | 2,730                  | 0                    | 243,470                | 0                 | (23,000)           | (23,000)           | 220,470                                | 0              |
|                              | <b>Total Chief Digital Officer</b>     | <b>11,937,930</b> | <b>8,223,100</b>    | <b>390,800</b>         | <b>(6,489,350)</b>   | <b>14,062,480</b>      | <b>0</b>          | <b>(9,145,060)</b> | <b>(9,145,060)</b> | <b>4,917,420</b>                       | <b>125,000</b> |
| X                            | <b>Corporate Director - Resources</b>  | <b>40,210</b>     | <b>0</b>            | <b>0</b>               | <b>0</b>             | <b>40,210</b>          | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>40,210</b>                          | <b>0</b>       |
| <b>Fleet Services</b>        |  |                   |                     |                        |                      |                        |                   |                    |                    |  |                |
| Y                            | Central Transport Services             | 1,247,750         | 289,160             | 7,256,570              | (4,084,240)          | 4,709,240              | 0                 | (1,020,290)        | (1,020,290)        | 3,688,950                              | 0              |
| Z                            | Fleet Management                       | 712,600           | 28,290              | 21,320                 | (25,630)             | 736,580                | 0                 | 0                  | 0                  | 736,580                                | 0              |
|                              | <b>Total Fleet Services</b>            | <b>1,960,350</b>  | <b>317,450</b>      | <b>7,277,890</b>       | <b>(4,109,870)</b>   | <b>5,445,820</b>       | <b>0</b>          | <b>(1,020,290)</b> | <b>(1,020,290)</b> | <b>4,425,530</b>                       | <b>0</b>       |

| Sub Division of Service | Employees<br>£ | External Spend<br>£ | Other<br>Expenditure<br>£ | Internal Income<br>£ | Gross<br>Expenditure<br>£ | Grant Income<br>£ | Other Income<br>£ | Total Income<br>£ | Net Expenditure<br>£ | 2021/22<br>£ |
|-------------------------|----------------|---------------------|---------------------------|----------------------|---------------------------|-------------------|-------------------|-------------------|----------------------|--------------|
| A-Z Cross Directorate   |                |                     |                           |                      |                           |                   |                   |                   |                      | 91,000       |
| Resources               | 29,960,860     | 10,665,980          | 8,052,360                 | (14,863,630)         | 33,815,570                | (28,000)          | (15,605,550)      | (15,633,550)      | 18,182,020           | 931,000      |